

**Department of Social Services  
Division of Youth Services**

**Fiscal Year 2013 Budget Request**

**Brian Kinkade, Interim Director**

*Printed with Governor's Recommendations*

Page No.	Dept Rank	Decision Item Name	2013 Department Request					2013 Governor Recommendation				
			FTE	GR	FF	OF	Total	FTE	GR	FF	OF	Total
<b>Youth Services Administration</b>												
2	1	Core	41.33	1,404,982	661,878	0	2,066,860	41.33	1,403,288	661,878	0	2,065,166
		General Structure Adjustment						0.00	12,019	5,003	0	17,022
		<i>Total</i>	41.33	1,404,982	661,878	0	2,066,860	41.33	1,415,307	666,881	0	2,082,188
<b>Youth Treatment Programs</b>												
19	1	Core	1,246.81	17,822,030	28,719,367	7,038,586	53,579,983	1,239.31	17,728,603	28,636,221	7,031,152	53,395,976
		General Structure Adjustment						0.00	154,162	202,714	29,052	385,928
		<i>Total</i>	1,246.81	17,822,030	28,719,367	7,038,586	53,579,983	1,239.31	17,882,765	28,838,935	7,060,204	53,781,904
<b>Juvenile Court Diversion</b>												
37	1	Core	0.00	3,579,486	0	500,000	4,079,486	0.00	3,579,486	0	500,000	4,079,486
		<i>Total</i>	0.00	3,579,486	0	500,000	4,079,486	0.00	3,579,486	0	500,000	4,079,486
		<i>Total Youth Services Cores</i>	1,288.14	22,806,498	29,381,245	7,538,586	59,726,329	1,280.64	22,711,377	29,298,099	7,531,152	59,540,628
		<i>Total Youth Services</i>	1,288.14	22,806,498	29,381,245	7,538,586	59,726,329	1,280.64	22,877,558	29,505,816	7,560,204	59,943,578



**FY13 Department of Social Services Report #9**

**DECISION ITEM SUMMARY**

Budget Unit									
Decision Item	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	FY 2013	FY 2013	FY 2013
Budget Object Summary	ACTUAL	ACTUAL	BUDGET	BUDGET	DEPT REQ	DEPT REQ	GOV REC	GOV REC	GOV REC
Fund	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE	DOLLAR
<b>YOUTH SERVICES ADMIN</b>									
<b>CORE</b>									
<b>PERSONAL SERVICES</b>									
GENERAL REVENUE	1,234,840	28.01	1,311,394	26.65	1,311,394	26.65	1,311,394	26.65	1,311,394
DEPT OF SOC SERV FEDERAL & OTH	525,854	11.98	545,806	14.68	545,806	14.68	545,806	14.68	545,806
TOTAL - PS	1,760,694	39.99	1,857,200	41.33	1,857,200	41.33	1,857,200	41.33	1,857,200
<b>EXPENSE &amp; EQUIPMENT</b>									
GENERAL REVENUE	89,023	0.00	87,645	0.00	87,645	0.00	85,951	0.00	85,951
DEPT OF SOC SERV FEDERAL & OTH	112,022	0.00	111,132	0.00	111,132	0.00	111,132	0.00	111,132
TOTAL - EE	201,045	0.00	198,777	0.00	198,777	0.00	197,083	0.00	197,083
<b>PROGRAM-SPECIFIC</b>									
GENERAL REVENUE	1,647	0.00	5,943	0.00	5,943	0.00	5,943	0.00	5,943
DEPT OF SOC SERV FEDERAL & OTH	3,293	0.00	4,940	0.00	4,940	0.00	4,940	0.00	4,940
TOTAL - PD	4,940	0.00	10,883	0.00	10,883	0.00	10,883	0.00	10,883
<b>TOTAL</b>	<b>1,966,679</b>	<b>39.99</b>	<b>2,066,860</b>	<b>41.33</b>	<b>2,066,860</b>	<b>41.33</b>	<b>2,065,166</b>	<b>41.33</b>	<b>2,065,166</b>
<b>GENERAL STRUCTURE ADJUSTMENT - 0000012</b>									
<b>PERSONAL SERVICES</b>									
GENERAL REVENUE	0	0.00	0	0.00	0	0.00	12,019	0.00	12,019
DEPT OF SOC SERV FEDERAL & OTH	0	0.00	0	0.00	0	0.00	5,003	0.00	5,003
TOTAL - PS	0	0.00	0	0.00	0	0.00	17,022	0.00	17,022
<b>TOTAL</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>17,022</b>	<b>0.00</b>	<b>17,022</b>
<b>GRAND TOTAL</b>	<b>\$1,966,679</b>	<b>39.99</b>	<b>\$2,066,860</b>	<b>41.33</b>	<b>\$2,066,860</b>	<b>41.33</b>	<b>\$2,082,188</b>	<b>41.33</b>	<b>\$2,082,188</b>

**CORE DECISION ITEM**

Department: Social Services  
 Division: Youth Services  
 Core: Youth Services Administration

Budget Unit: 90427C

**1. CORE FINANCIAL SUMMARY**

	FY 2013 Budget Request			Total
	GR	Federal	Other	
PS	1,311,394	545,806		1,857,200
EE	87,645	111,132		198,777
PSD	5,943	4,940		10,883
TRF				
<b>Total</b>	<b>1,404,982</b>	<b>661,878</b>		<b>2,066,860</b>
<b>FTE</b>	<b>26.65</b>	<b>14.68</b>		<b>41.33</b>

	FY 2013 Governor's Recommendation			Total
	GR	Fed	Other	
PS	1,311,394	545,806		1,857,200
EE	85,951	111,132		197,083
PSD	5,943	4,940		10,883
TRF				
<b>Total</b>	<b>1,403,288</b>	<b>661,878</b>		<b>2,065,166</b>
<b>FTE</b>	<b>26.65</b>	<b>14.68</b>		<b>41.33</b>

<b>Est. Fringe</b>	731,627	304,505	0	1,036,132
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*Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.*

<b>Est. Fringe</b>	664,877	276,724	0	941,600
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*Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.*

Other Funds:

Other Funds:

**2. CORE DESCRIPTION**

This core provides funding for the Division of Youth Services Central Office and five regional offices.

The division's Central Office is the agency's central administrative unit charged with program development; fiscal and budget administration; personal services administration; staff development; grant development and administration; interstate compact administration; and coordination, planning, supervision, monitoring, and evaluation of the agency's programs and services. The division also has responsibility for a statewide delinquency prevention effort; and annual master plan to project statewide needs to manage delinquency problems; training individuals employed by DYS and those individuals outside DYS who work in the juvenile justice field training juvenile court personnel; a statewide statistical recording and reporting system of the incidents of delinquency; and the administration of the Juvenile Court Diversion Program.

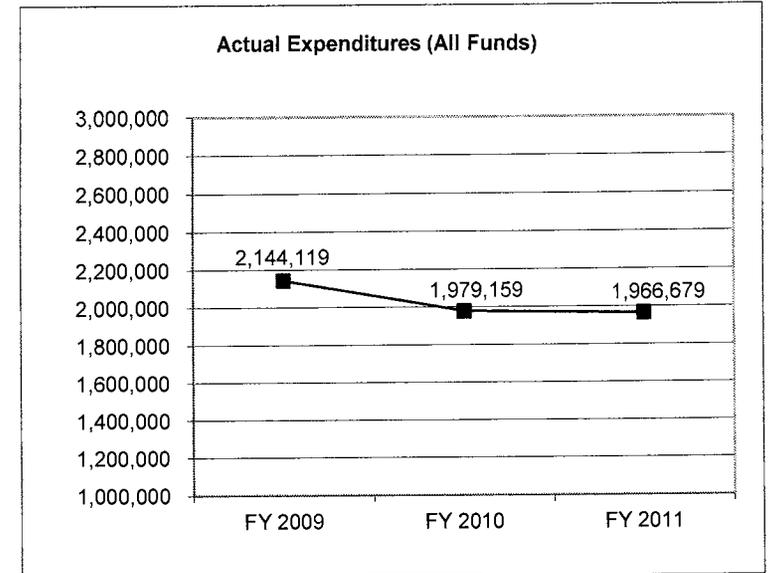
The five regional offices and their locations are as follows: Northeast Region - Columbia; Northwest Region - Kansas City; Southeast Region - Poplar Bluff; Southwest Region - Springfield; and St. Louis Region - St. Louis. The regional administrative system provides: support for DYS's programs in a manner which will help ensure statutory mandates are met; program services to fit the needs of the youth and requirements of the law; and the support functions of supervision, planning, evaluation, and training necessary for effective and efficient delivery of programmatic and contractual services.

**3. PROGRAM LISTING (list programs included in this core funding)**

This section provides funds for administrative staff at the division's Central Office and five regional offices.

#### 4. FINANCIAL HISTORY

	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Current Yr.
Appropriation (All Funds)	2,229,310	2,106,113	2,067,695	2,066,860
Less Reverted (All Funds)	(78,770)	(69,737)	(42,738)	N/A
Budget Authority (All Funds)	2,150,540	2,036,376	2,024,957	N/A
Actual Expenditures (All Funds)	2,144,119	1,979,159	1,966,679	N/A
Unexpended (All Funds)	6,421	57,217	58,278	N/A
Unexpended, by Fund:				
General Revenue	3,757	25,908	37,569	N/A
Federal	2,664	31,309	20,709	N/A
Other	0	0	0	N/A



Reverted includes Governor's standard 3 percent reserve (when applicable) and any extraordinary expenditure restrictions.

**NOTES:**

**CORE RECONCILIATION DETAIL**

**DEPARTMENT OF SOCIAL SERVICES**

**YOUTH SERVICES ADMIN**

**5. CORE RECONCILIATION DETAIL**

		Budget Class	FTE	GR	Federal	Other	Total	Explanation
<b>TAFP AFTER VETOES</b>								
		PS	41.33	1,311,394	545,806	0	1,857,200	
		EE	0.00	87,645	111,132	0	198,777	
		PD	0.00	5,943	4,940	0	10,883	
		<b>Total</b>	<b>41.33</b>	<b>1,404,982</b>	<b>661,878</b>	<b>0</b>	<b>2,066,860</b>	
<b>DEPARTMENT CORE ADJUSTMENTS</b>								
Core Reallocation	250 2966	PS	(0.00)	0	0	0	(0)	
Core Reallocation	250 1421	PS	0.00	0	0	0	(0)	
	<b>NET DEPARTMENT CHANGES</b>		<b>(0.00)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	
<b>DEPARTMENT CORE REQUEST</b>								
		PS	41.33	1,311,394	545,806	0	1,857,200	
		EE	0.00	87,645	111,132	0	198,777	
		PD	0.00	5,943	4,940	0	10,883	
		<b>Total</b>	<b>41.33</b>	<b>1,404,982</b>	<b>661,878</b>	<b>0</b>	<b>2,066,860</b>	
<b>GOVERNOR'S ADDITIONAL CORE ADJUSTMENTS</b>								
Core Reduction	1269 1422	EE	0.00	(1,694)	0	0	(1,694)	
	<b>NET GOVERNOR CHANGES</b>		<b>0.00</b>	<b>(1,694)</b>	<b>0</b>	<b>0</b>	<b>(1,694)</b>	
<b>GOVERNOR'S RECOMMENDED CORE</b>								
		PS	41.33	1,311,394	545,806	0	1,857,200	
		EE	0.00	85,951	111,132	0	197,083	
		PD	0.00	5,943	4,940	0	10,883	
		<b>Total</b>	<b>41.33</b>	<b>1,403,288</b>	<b>661,878</b>	<b>0</b>	<b>2,065,166</b>	

**FLEXIBILITY REQUEST FORM**

<b>BUDGET UNIT NUMBER:</b>	<b>DEPARTMENT:</b> Social Services
<b>BUDGET UNIT NAME:</b> Youth Services Administration	<b>DIVISION:</b> Youth Services

1. Provide the amount by fund of personal service flexibility and the amount by fund of expense and equipment flexibility you are requesting in dollar and percentage terms and explain why the flexibility is needed. If flexibility is being requested among divisions, provide the amount by fund of flexibility you are requesting in dollar and percentage terms and explain why the flexibility is needed.

**DEPARTMENT REQUEST**

Section	PS or E&E	Core	% Flex Requested	Flex Requested Amount
	PS	1,857,200	25%	\$464,300
	E&E	197,083	25%	\$49,271
<i>Total Request</i>		<u>2,054,283</u>		<u>\$513,571</u>

2. Estimate how much flexibility will be used for the budget year. How much flexibility was used in the Prior Year Budget and the Current Year Budget? Please specify the amount.

PRIOR YEAR ACTUAL AMOUNT OF FLEXIBILITY USED	CURRENT YEAR ESTIMATED AMOUNT OF FLEXIBILITY THAT WILL BE USED	BUDGET REQUEST ESTIMATED AMOUNT OF FLEXIBILITY THAT WILL BE USED
\$0	H.B. 11 language allows for up to 25% flexibility between each appropriation.	25% flexibility is being requested in all funds.

3. Please explain how flexibility was used in the prior and/or current years.

**PRIOR YEAR  
EXPLAIN ACTUAL USE**

25% flexibility granted for all appropriations. Funds were not utilized.

**CURRENT YEAR  
EXPLAIN PLANNED USE**

Flexibility allows DSS to utilize and manage funds in the most efficient and effective manner. Uses will be determined on an "as needed" basis.

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**DECISION ITEM DETAIL**

Budget Unit	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	FY 2013	FY 2013
Decision Item	ACTUAL	ACTUAL	BUDGET	BUDGET	DEPT REQ	DEPT REQ	GOV REC	GOV REC
Budget Object Class	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE
<b>YOUTH SERVICES ADMIN</b>								
<b>CORE</b>								
ADMIN OFFICE SUPPORT ASSISTANT	0	0.00	15,312	0.50	15,312	0.50	15,312	0.50
OFFICE SUPPORT ASST (STENO)	24,930	1.01	24,576	1.00	24,576	1.00	24,576	1.00
SR OFC SUPPORT ASST (STENO)	95,164	3.50	114,998	3.50	114,244	3.46	114,244	3.46
OFFICE SUPPORT ASST (KEYBRD)	104,103	4.72	158,226	6.00	158,226	6.00	158,226	6.00
SR OFC SUPPORT ASST (KEYBRD)	123,912	5.06	160,380	5.00	160,380	5.00	160,380	5.00
AUDITOR II	3,947	0.10	40,968	1.00	40,968	1.00	40,968	1.00
AUDITOR I	32,431	0.90	0	0.00	0	0.00	0	0.00
ACCOUNTING ANAL I	32,390	0.83	0	0.00	0	0.00	0	0.00
ACCOUNTING ANAL II	6,828	0.17	40,968	1.00	40,968	1.00	40,968	1.00
PERSONNEL OFCR I	42,218	1.05	40,212	1.00	40,212	1.00	40,212	1.00
TRAINING TECH II	77,851	2.01	38,700	1.00	80,402	2.00	80,402	2.00
TRAINING TECH III	0	0.00	50,664	1.00	0	0.00	0	0.00
MANAGEMENT ANALYSIS SPEC II	43,830	1.00	42,504	1.00	44,220	1.00	44,220	1.00
PERSONNEL CLERK	23,405	0.87	28,140	1.00	28,140	1.00	28,140	1.00
COMMUNITY SVS COORD-YOUTH SRVS	40,250	1.00	40,212	1.00	40,212	1.00	40,212	1.00
PROGRAM DEVELOPMENT SPEC	45,197	1.04	43,344	1.00	43,344	1.00	43,344	1.00
FISCAL & ADMINISTRATIVE MGR B2	61,857	1.00	62,952	1.00	62,952	1.00	62,952	1.00
HUMAN RESOURCES MGR B2	62,952	1.00	62,952	1.00	62,952	1.00	62,952	1.00
SOCIAL SERVICES MGR, BAND 1	247,752	5.01	245,016	5.00	249,458	5.00	249,458	5.00
SOCIAL SERVICES MNGR, BAND 2	342,772	5.02	339,756	5.00	342,560	5.00	342,560	5.00
DIVISION DIRECTOR	97,296	1.00	97,296	1.00	97,296	1.00	97,296	1.00
DEPUTY DIVISION DIRECTOR	164,184	2.00	164,184	2.00	164,184	2.00	164,184	2.00
DESIGNATED PRINCIPAL ASST DIV	0	0.00	0	0.00	754	0.04	754	0.04
BOARD MEMBER	1,300	0.01	1,300	0.28	1,300	0.28	1,300	0.28
BOARD CHAIRMAN	100	0.00	500	0.05	500	0.05	500	0.05
SPECIAL ASST PROFESSIONAL	24,250	0.42	0	0.00	0	0.00	0	0.00
SPECIAL ASST OFFICE & CLERICAL	50,567	1.16	44,040	1.00	44,040	1.00	44,040	1.00
REGIONAL OFFICE DIRECTOR	11,208	0.11	0	0.00	0	0.00	0	0.00
<b>TOTAL - PS</b>	<b>1,760,694</b>	<b>39.99</b>	<b>1,857,200</b>	<b>41.33</b>	<b>1,857,200</b>	<b>41.33</b>	<b>1,857,200</b>	<b>41.33</b>
TRAVEL, IN-STATE	49,376	0.00	61,506	0.00	61,506	0.00	60,151	0.00
TRAVEL, OUT-OF-STATE	83	0.00	2	0.00	2	0.00	2	0.00
SUPPLIES	63,118	0.00	57,474	0.00	52,237	0.00	52,237	0.00

**FY13 Department of Social Services Report #10**

**DECISION ITEM DETAIL**

Budget Unit	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	FY 2013	FY 2013
Decision Item	ACTUAL	ACTUAL	BUDGET	BUDGET	DEPT REQ	DEPT REQ	GOV REC	GOV REC
Budget Object Class	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE
<b>YOUTH SERVICES ADMIN</b>								
<b>CORE</b>								
PROFESSIONAL DEVELOPMENT	5,184	0.00	12,425	0.00	12,425	0.00	12,086	0.00
COMMUNICATION SERV & SUPP	25,206	0.00	22,637	0.00	25,194	0.00	25,194	0.00
PROFESSIONAL SERVICES	15,470	0.00	17,737	0.00	17,737	0.00	17,737	0.00
M&R SERVICES	10,893	0.00	11,631	0.00	11,631	0.00	11,631	0.00
MOTORIZED EQUIPMENT	16,354	0.00	0	0.00	1	0.00	1	0.00
OFFICE EQUIPMENT	9,816	0.00	3,933	0.00	6,611	0.00	6,611	0.00
OTHER EQUIPMENT	869	0.00	0	0.00	1	0.00	1	0.00
BUILDING LEASE PAYMENTS	2,385	0.00	438	0.00	438	0.00	438	0.00
EQUIPMENT RENTALS & LEASES	498	0.00	933	0.00	933	0.00	933	0.00
MISCELLANEOUS EXPENSES	1,793	0.00	10,061	0.00	10,061	0.00	10,061	0.00
<b>TOTAL - EE</b>	<b>201,045</b>	<b>0.00</b>	<b>198,777</b>	<b>0.00</b>	<b>198,777</b>	<b>0.00</b>	<b>197,083</b>	<b>0.00</b>
DEBT SERVICE	4,940	0.00	10,883	0.00	10,883	0.00	10,883	0.00
<b>TOTAL - PD</b>	<b>4,940</b>	<b>0.00</b>	<b>10,883</b>	<b>0.00</b>	<b>10,883</b>	<b>0.00</b>	<b>10,883</b>	<b>0.00</b>
<b>GRAND TOTAL</b>	<b>\$1,966,679</b>	<b>39.99</b>	<b>\$2,066,860</b>	<b>41.33</b>	<b>\$2,066,860</b>	<b>41.33</b>	<b>\$2,065,166</b>	<b>41.33</b>
GENERAL REVENUE	\$1,325,510	28.01	\$1,404,982	26.65	\$1,404,982	26.65	\$1,403,288	26.65
FEDERAL FUNDS	\$641,169	11.98	\$661,878	14.68	\$661,878	14.68	\$661,878	14.68
OTHER FUNDS	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00

## PROGRAM DESCRIPTION

**Department: Social Services**

**Program Name: Administrative Services**

**Program is found in the following core budget(s): Administrative Services**

### 1. What does this program do?

*PROGRAM SYNOPSIS: This section provides funding for Central Office and five regional offices located across the state. Personnel in this appropriation are responsible for the overall administration of services and programs within the Division of Youth Services.*

The Division of Youth Services (DYS) is charged by RSMo 219.011 to provide reception, classification, care activities, education, and rehabilitation of youth committed by the Juvenile Courts. The 1995 Juvenile Crime Bill removed the lower age limit and increased the upper age to 21 years for youth committed to DYS. The Division's primary goal is to keep committed youth from further delinquent behavior. The Director of Youth Services is appointed by the Director of the Department of Social Services and is responsible for administration of the Division.

The Division's Central Office is the agency's central administrative unit charged with program development, fiscal and budget administration, personal services administration, staff development, grant development, and grant administration. The Division is also charged with coordination, planning, supervision, monitoring, and evaluation of the agency's programs and services. The Division has responsibility for a statewide delinquency prevention effort and an annual master plan to project statewide needs to deal with delinquency problems. In addition, DYS provides training for individuals outside the agency who also work in the juvenile justice field. Central Office is responsible for statewide statistical reporting of the incidents of delinquency in Missouri. These statistics are provided to Central Office by either the Juvenile Courts or Office of State Courts Administrator.

Central Office is also responsible for administering the Interstate Compact on Juveniles (ICJ). The ICJ provides courtesy supervision for adjudicated delinquent youth who are residing in Missouri while under probation or parole conditions from another state. The ICJ also returns juvenile absconders, escapees, and runaways to their legal custodians.

To effectively and efficiently administer the youth treatment programs, the Division utilizes a regional administrative and service delivery system. DYS has divided the state into five regions. A Regional Administrator supervises all programs and services within each geographical area. The five regions and the location of the Regional Offices are as follows: Northeast Region - Columbia; Northwest Region - Kansas City; Southeast Region - Poplar Bluff; Southwest Region - Springfield; and St. Louis Region - St. Louis. See attachments A, B & C for a listing of DYS facilities and offices and a map with DYS program locations.

The regional administrative system provides support for DYS programs to ensure statutory mandates are met, and program services fit the needs of the youth and requirements of the law. Each region is responsible for supervision, planning, evaluation and staff training necessary for effective and efficient delivery of services to youth. In addition, fiscal related issues for each region are monitored by regional office staff to ensure compliance with DYS policies and procedures. Regional Office staff work directly with the local courts, juvenile authorities, and local contractual residential providers.

The following is a brief summary of the services and programs provided by DYS; greater detail can be found in the Youth Treatment Program description. DYS offers case management, non-residential, and residential services. The case management system is used for assessment, treatment planning, and the coordination, monitoring and evaluation of services provided for each youth and their family. Non-residential services include: 161 Day Treatment slots, Community Mentoring services, alternative living services, local prevention efforts, Family Therapy counseling, junior staff/work experience program, and aftercare. Residential Services include: six secure care facilities; nineteen moderate care facilities; seven community based facilities; and contracts through private providers.

Administrative Services staff provide planning, supervision and monitoring of programs and services to help ensure the quality and appropriateness of the treatment programs. Various staff monitor compliance with state statutes, rules, regulations, and standards. In addition, Administrative Services staff in this appropriation are responsible for ensuring all division staff receive the training necessary to fulfill their job requirements.

**2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)**

State Statute: RSMo. 219.011-219.096

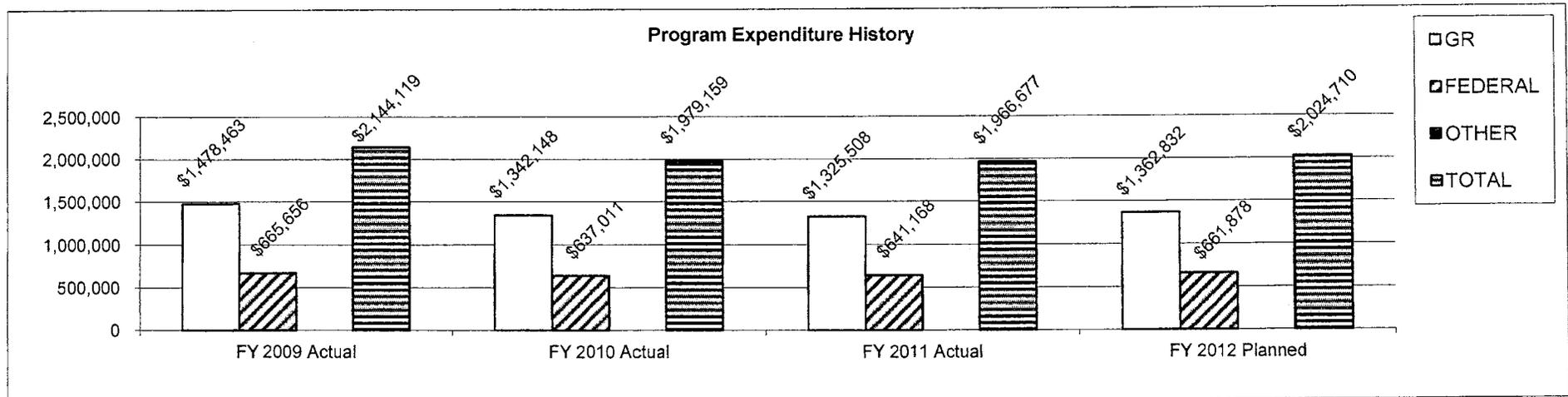
**3. Are there federal matching requirements? If yes, please explain.**

This program does not have a federal matching requirement; however, program expenditures are used as state Maintenance of Effort (MOE) to earn the Social Services Block Grant (SSBG) and Temporary Assistance for Needy Families block grant (TANF). States must maintain a certain level of state funding participation in allowable block grant spending categories to earn the entire SSBG and TANF blocks. Also, salaries are pooled with other department administrative salaries to earn a federal indirect rate.

**4. Is this a federally mandated program? If yes, please explain.**

No.

**5. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year.**

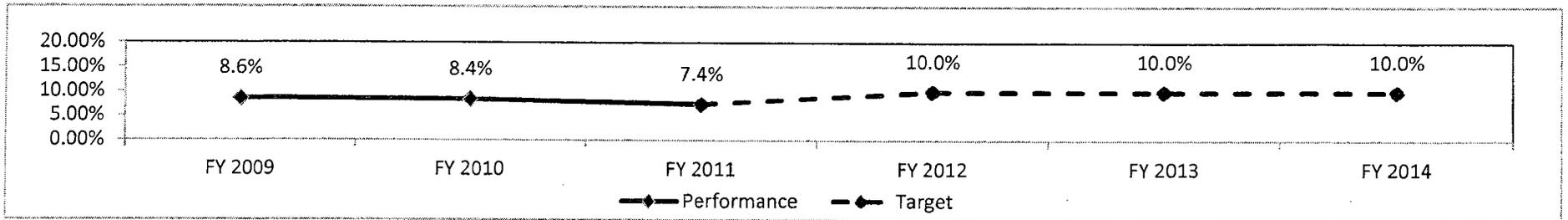


**6. What are the sources of the "Other " funds?**

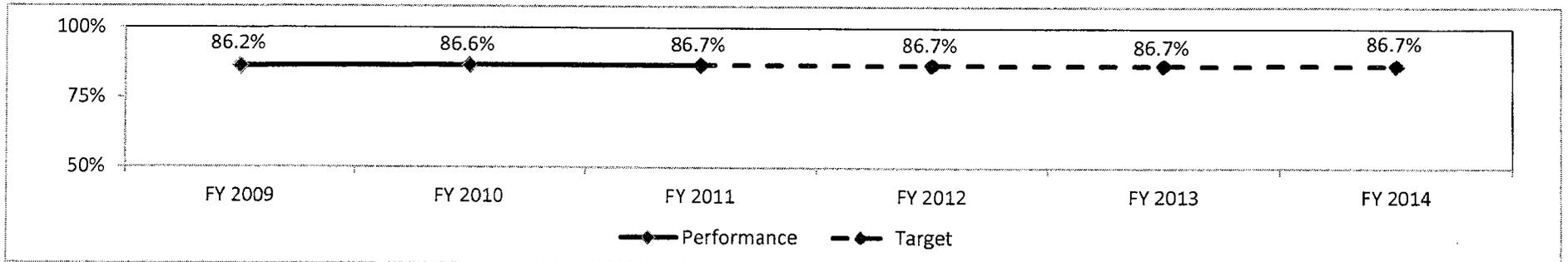
N/A

**7a. Provide an effectiveness measure.**

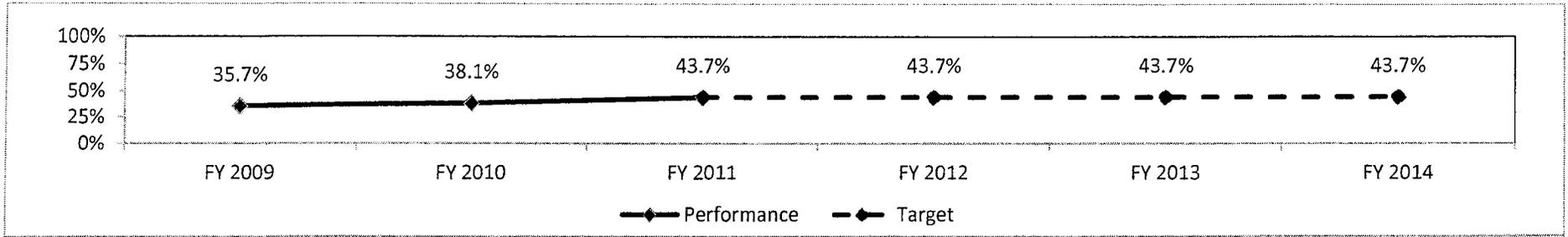
Maintain Rec commitments for Youth in Division of Youth Services Custody  
(The target is to keep commitments below 10%)



Increase DYS Students Making Adequate\* Academic Progress  
\*Adequate = one month gain in academic achievement per one month in education program

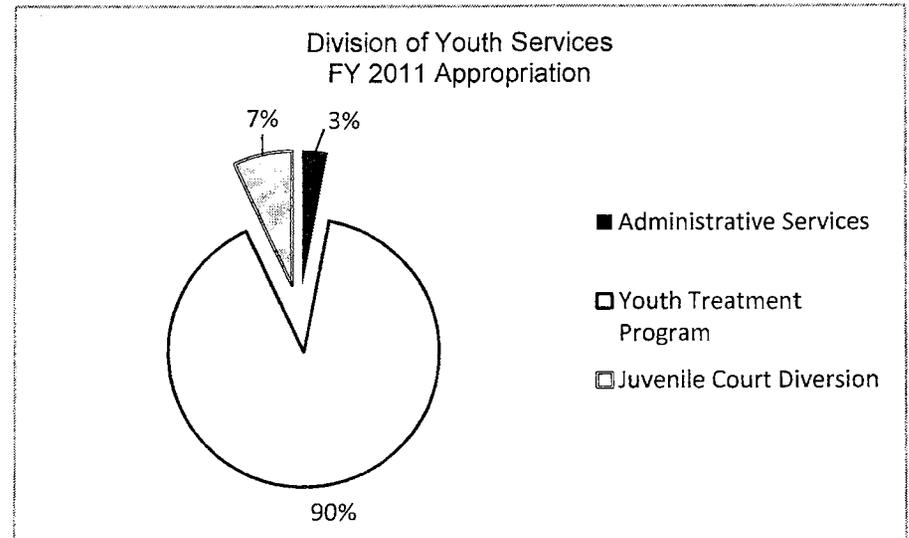
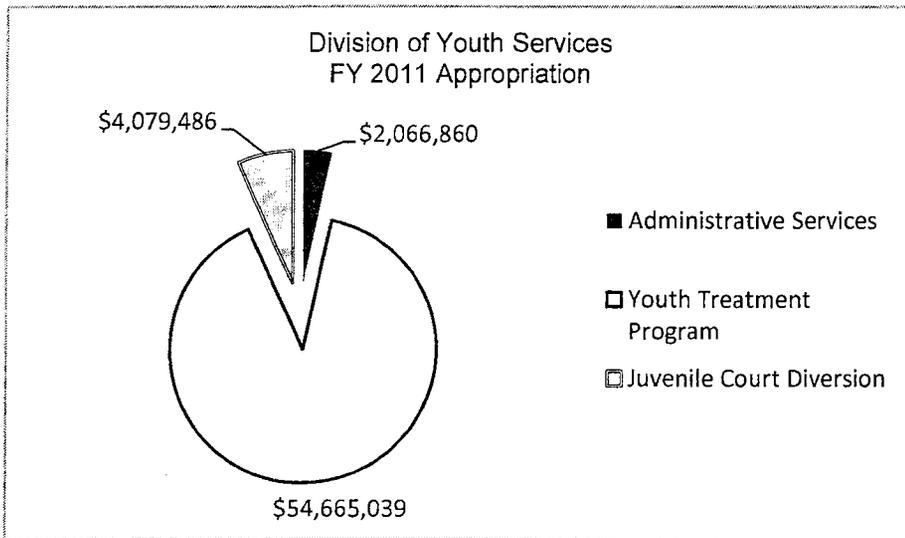


Increase DYS Youth Age 17+ Who Complete High School or GED Prior to Discharge



Different methodology used for educational measures to produce more accurate results.

**7b. Provide an efficiency measure.**



**7c. Provide the number of clients/individuals served, if applicable.**

Total Commitments (including recommitments)		
	Actual	Projected
2009	1,099	1,179
2010	1,103	1,020
2011	960	1,103
2012		960
2013		960
2014		960

Youth Receiving Case Management		
	Actual	Projected
2009	2,620	2,791
2010	2,547	2,620
2011	2,444	2,547
2012		2,444
2013		2,444
2014		2,444

Youth Served in Residential Programs		
	Actual	Projected
2009	2,111	2,205
2010	2,063	2,111
2011	1,987	2,063
2012		1,987
2013		1,987
2014		1,987

Youth Served in Day Treatment Programs		
	Actual	Projected
2009	623	645
2010	612	619
2011	635	612
2012		635
2013		635
2014		635

**7d. Provide a customer satisfaction measure, if available.**

N/A

**DEPARTMENT OF SOCIAL SERVICES  
DIVISION OF YOUTH SERVICES  
FACILITY LISTING**

<u>Region</u>	<u>Facility</u>	<u>Address</u>	<u>Program Classification</u>	<u>Budgeted Groups</u>	<u>Budgeted Slots</u>
Northeast	Rosa Parks Center	211 W. 12th St., Fulton, MO 65251	Community Based	1	
	Cornerstone	1250 East Brown School Road, Columbia, MO 65202	Community Based	1	
	Northeast Community Treatment Center	710 South Clark, Mexico, MO 65265	Community Based	1	
	Camp Avery Park Camp	198 Avery Lane, Troy, MO 63379	Moderate Care	3	
	Montgomery City Youth Treatment Center	300 Niedergerke Drive, Montgomery City, MO 63361	Secure Care	4	
	Fulton Treatment Center	1650 Highway O, Fulton, MO 65251	Secure Care	3	
	<b>Total Northeast Region</b>			<b>13</b>	<b>0</b>
Northwest	Langsford House	525 SE 2nd Street, Lee's Summit, MO, 64063	Community Based	1	
	Waverly Regional Youth Center	109 West Kelling Avenue, Waverly, MO 64096	Moderate Care	4	
	Watkins Mills Park Camp	25610 Park Road North, Lawson, MO 64062	Moderate Care	5	
	Northwest Regional Youth Center	4901 NE Barry Road, Kansas City, MO 64156	Secure Care	3	
	Alternative Resource Center	1410 Genessee Street, Ste. 160, Kansas City, MO 64102	Day Treatment		30
	Riverbend Treatment Center	5910 Mitchell Ave., St. Joseph, MO 64507	Secure Care	3	
	<b>Total Northwest Region</b>			<b>16</b>	<b>30</b>

**DEPARTMENT OF SOCIAL SERVICES  
DIVISION OF YOUTH SERVICES  
FACILITY LISTING**

<u>Region</u>	<u>Facility</u>	<u>Address</u>	<u>Program Classification</u>	<u>Budgeted Groups</u>	<u>Budgeted Slots</u>
Southeast	Girardot Center	609 North Middle, Cape Girardeau, MO 63702	Community Based	2	
	WE Sears Youth Center	9400 Sears Lane, Poplar Bluff, MO 63901	Moderate Care	5	
	Sierra Osage Treatment Center	9200 Sears Lane, Poplar Bluff, MO 63901	Moderate Care	2	
	ECHO Day Treatment	3445 Armstrong Drive, Cape Girardeau, MO 63703	Day Treatment		15
	Hope Day Treatment	601 Davis Blvd, Sikeston, MO 63801	Day Treatment		15
	New Madrid Bend Youth Center	7960 US Highway 61, New Madrid, MO 63869	Moderate Care	2	
	<b>Total Southeast Region</b>			<b>11</b>	<b>30</b>
Southwest	Gentry Residential Treatment Center	2001 DYS Drive, Cabool, MO 65623	Moderate Care	2	
	Green Gables Lodge	275 Green Gables Drive, Macks Creek, MO 65786	Moderate Care	1	
	Wilson Creek Group Home	3992 West Sunshine, Springfield, MO 65807	Community Based	1	
	Datema House	918 South Jefferson, Springfield, MO 65806	Community Based	1	
	Community Learning Center	3990 West Sunshine, Springfield, MO 65807	Moderate Care	1	
	Delmina Woods	8872 State Highway H, Forsyth, MO 65653	Moderate Care	2	
	Gateway School Day Treatment	1823 West 20th Street, Joplin, MO 64804	Day Treatment		20
	Excel School	1631 West Bennett, Springfield, MO 65807	Day Treatment		20
	Mount Vernon Treatment Center	500 State Drive, Mount Vernon, MO 65712	Moderate Care	3	
	Rich Hill Youth Development Center	501 N. 14th, Rich Hill, MO 64779	Moderate Care	2	
	<b>Total Southwest Region</b>			<b>13</b>	<b>40</b>

**DEPARTMENT OF SOCIAL SERVICES  
DIVISION OF YOUTH SERVICES  
FACILITY LISTING**

<u>Region</u>	<u>Facility</u>	<u>Address</u>	<u>Program Classification</u>	<u>Budgeted Groups</u>	<u>Budgeted Slots</u>
St. Louis	Hogan Street Regional Youth Center	1839 Hogan Street, St. Louis, MO 63106	Secure Care	3	
	Fort Bellefontaine Campus	13290 Bellefontaine Road, Louis, MO 63138	St. Moderate Care	2	
	Lewis and Clark Hall	13311 Bellefontaine Road, Louis, MO 63138	St. Moderate Care	1	
	Bissell Hall	13298 Bellefontaine Road, Louis, MO 63138	St. Moderate Care	2	
	Twin Rivers Campus	13316 Bellefontaine Road, Louis, MO 63138	St. Moderate Care	2	
	Babler Lodge	1010 Lodge Road, Chesterfield, MO 63005	Moderate Care	2	
	Discovery Hall	13315 Bellefontaine Road, Louis, MO 63138	St. Moderate Care	1	
	Spanish Lake Campus	13312 Bellefontaine Road, Louis, MO 63138	St. Moderate Care	2	
	Hillsboro Treatment Center	10434 State Route BB, Hillsboro, MO 63050	Secure Care	3	
	REACH Day Treatment	1927 Cass Ave., St. Louis, MO 63106	Day Treatment		20
	New Day Day Treatment Center	5 Merchants Drive, Hillsboro, MO 63050	Day Treatment		20
	QUEST Day Treatment	3747 Harry S. Truman Blvd., St. Charles, MO 63301	Day Treatment		15
		<b>Total St. Louis Region</b>		<b>18</b>	<b>55</b>

## DIVISION OF YOUTH SERVICES OFFICES AND FACILITIES

Attachment B

### **NORTHWEST REGION (816) 889-2428**

- B** Regional Office—Kansas City
- 1** Watkins Mill Park Camp-Lawson (5 groups)
- 2** Northwest Regional Youth Center  
(Clay County) (3 groups)
- 4** Langsford House-Lee's Summit (1 group)
- 5** Alternative Resource Center-Kansas City (30 slots)
- 6** Waverly Regional Youth Center (4 groups)  
(Lafayette County)
- 7** Riverbend Treatment Center (3 groups)  
(Buchanan County)

### **NORTHEAST REGION (573) 449-2939**

- Z** Regional Office—Columbia
- 41** Cornerstone-Columbia (1 group)
- 42** Alpha School-Columbia (6 slots)
- 43** Northeast Community Treatment Center-  
Mexico (1 group)
- 45** Fulton Treatment Center (3 groups)
- 46** Camp Avery Park Camp-Troy (3 groups)
- 47** Audrain County Case Management Office-Mexico
- 48** Cole County Case Management Office-Jefferson City
- 49** Franklin County Case Management Office-Union
- 50** Montgomery City Youth Center (4 groups)
- 51** Rosa Parks Center-Fulton (1 group)

### **SOUTHEAST REGION (573) 840-9540**

- D** Regional Office—Poplar Bluff
- 81** W.E. Sears Youth Center-Poplar Bluff  
(5 groups)
- 82** Sierra-Osage Treatment Center-Poplar Bluff  
(2 groups)
- 83** Girardot Center for Youth and Families-Cape Girardeau  
(2 groups)
- 85** New Madrid Bend Youth Center-New Madrid (2 groups)
- 86** Phelps County Case Management Office-Rolla
- 87** Crawford County Case Management Office-Cuba
- 88** Echo Day Treatment-Cape Girardeau (15 slots)
- 89** St. Francois County Case Management Office-Park Hills
- 90** New Madrid County Case Management Office-New Madrid
- 91** Pemiscot County Case Management Office-Caruthersville
- 92** Hope Day Treatment-Sikeston (15 slots)
- 93** Howell County Case Management Office-West Plains

### **SOUTHWEST REGION (417) 895-6491**

- C** Regional Office—Springfield
- 21** Community Learning Center-  
Springfield (1 group)
- 22** Datema House-Springfield (1 group)
- 23** Wilson Creek Group Home-  
Springfield (1 group)
- 24** Excel School-Springfield (20 slots)
- 26** Delmina Woods-Forsyth (2 groups)
- 27** Gateway Day Treatment-Joplin (20 slots)
- 28** Green Gables Lodge-Macks Creek (1 group)
- 30** Rich Hill Youth Development Center (2 groups)
- 31** Mt. Vernon Treatment Center (3 groups)
- 84** Gentry Treatment Center-Cabool (2 groups)

### **ST. LOUIS REGION (314) 340-6904**

- A** Regional Office—St. Louis City
- 61** Hogan Street Regional Youth Center (3 groups)  
(St. Louis City)
- 62** Reach Day Treatment-St. Louis City (20 slots)
- 63** Lewis and Clark Hall-St. Louis County (1 group)
- 64** Fort Bellefontaine- St. Louis County (2 groups)
- 65** Spanish Lake-St. Louis County (2 groups)
- 66** Bissell Hall-St. Louis County (2 groups)
- 67** Twin Rivers- St. Louis County (2 groups)
- 68** Babler Lodge-Chesterfield (St. Louis County) (2 groups)
- 69** Quest Day Treatment-St. Charles (15 slots)
- 70** New Day Day Treatment-Hillsboro (20 slots)
- 72** Discovery Hall-St. Louis County (1 group)
- 73** Hillsboro Treatment Center (3 groups)
- 74** County Service Center-St. Louis County
- 75** Jennings Service Center-St. Louis County
- 76** MET Day Treatment-St. Louis County (20 slots)

**Division of Youth Services  
Central Office  
PO Box 447  
Jefferson City, MO 65102  
(573) 751-3324**

# MISSOURI DIVISION OF YOUTH SERVICES OFFICES AND FACILITIES

**NORTHWEST REGION**  
1410 Genessee Street  
Kansas City, MO 64102

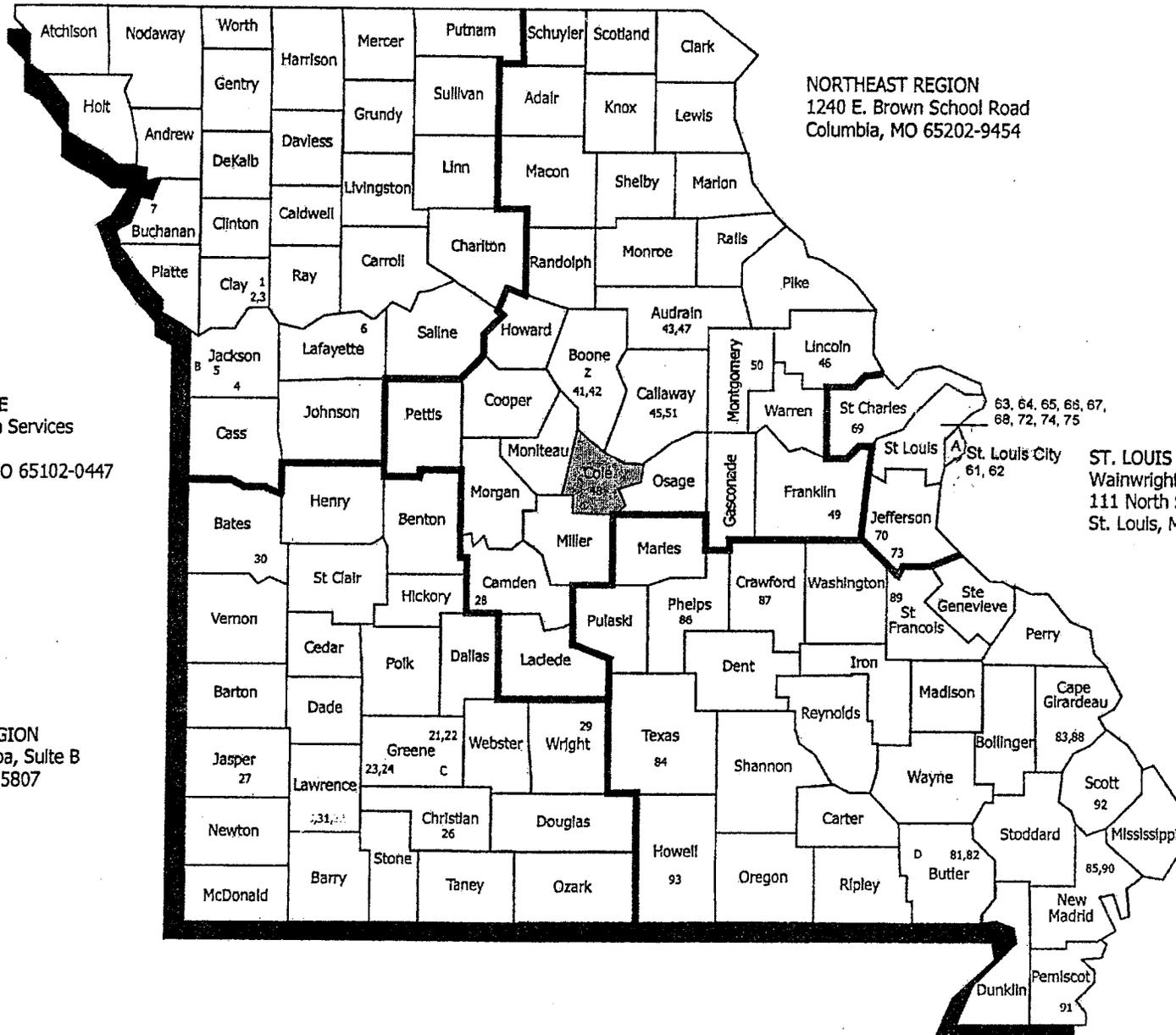
**NORTHEAST REGION**  
1240 E. Brown School Road  
Columbia, MO 65202-9454

 **CENTRAL OFFICE**  
Division of Youth Services  
P.O. Box 447  
Jefferson City, MO 65102-0447

**ST. LOUIS REGION**  
Wainwright Bldg., Rm. 331  
111 North Seventh St.  
St. Louis, MO 63101

**SOUTHWEST REGION**  
1735 West Catalpa, Suite B  
Springfield, MO 65807

**SOUTHEAST REGION**  
1903 Northwood Drive  
Poplar Bluff, MO 63901





**FY13 Department of Social Services Report #9**

**DECISION ITEM SUMMARY**

Budget Unit								
Decision Item	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	FY 2013	FY 2013
Budget Object Summary	ACTUAL	ACTUAL	BUDGET	BUDGET	DEPT REQ	DEPT REQ	GOV REC	GOV REC
Fund	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE
<b>YOUTH TREATMENT PROGRAMS</b>								
<b>CORE</b>								
<b>PERSONAL SERVICES</b>								
GENERAL REVENUE	18,891,046	603.54	16,909,777	477.79	16,909,777	477.79	16,817,510	474.29
DEPT OF SOC SERV FEDERAL & OTH	21,390,576	682.01	22,196,867	679.76	22,196,867	679.76	22,113,721	675.76
HEALTH INITIATIVES	122,288	3.86	126,376	6.43	126,376	6.43	126,376	6.43
DOSS EDUCATIONAL IMPROVEMENT	2,738,262	87.34	3,043,367	82.83	3,043,367	82.83	3,043,367	82.83
TOTAL - PS	43,142,172	1,376.75	42,276,387	1,246.81	42,276,387	1,246.81	42,100,974	1,239.31
<b>EXPENSE &amp; EQUIPMENT</b>								
GENERAL REVENUE	280,898	0.00	907,057	0.00	907,057	0.00	905,897	0.00
DEPT OF SOC SERV FEDERAL & OTH	4,990,863	0.00	6,456,060	0.00	6,456,060	0.00	6,456,060	0.00
HEALTH INITIATIVES	0	0.00	9,089	0.00	9,089	0.00	9,068	0.00
DOSS EDUCATIONAL IMPROVEMENT	2,737,946	0.00	4,928,808	0.00	3,843,752	0.00	3,836,339	0.00
YOUTH SERVICES PRODUCTS	0	0.00	1	0.00	1	0.00	1	0.00
TOTAL - EE	8,009,707	0.00	12,301,015	0.00	11,215,959	0.00	11,207,365	0.00
<b>PROGRAM-SPECIFIC</b>								
GENERAL REVENUE	22,776	0.00	5,196	0.00	5,196	0.00	5,196	0.00
DEPT OF SOC SERV FEDERAL & OTH	1,794,335	0.00	66,440	0.00	66,440	0.00	66,440	0.00
HEALTH INITIATIVES	0	0.00	38	0.00	38	0.00	38	0.00
DOSS EDUCATIONAL IMPROVEMENT	910,138	0.00	15,963	0.00	15,963	0.00	15,963	0.00
TOTAL - PD	2,727,249	0.00	87,637	0.00	87,637	0.00	87,637	0.00
<b>TOTAL</b>	<b>53,879,128</b>	<b>1,376.75</b>	<b>54,665,039</b>	<b>1,246.81</b>	<b>53,579,983</b>	<b>1,246.81</b>	<b>53,395,976</b>	<b>1,239.31</b>
<b>GENERAL STRUCTURE ADJUSTMENT - 0000012</b>								
<b>PERSONAL SERVICES</b>								
GENERAL REVENUE	0	0.00	0	0.00	0	0.00	154,162	0.00
DEPT OF SOC SERV FEDERAL & OTH	0	0.00	0	0.00	0	0.00	202,714	0.00
HEALTH INITIATIVES	0	0.00	0	0.00	0	0.00	1,158	0.00
DOSS EDUCATIONAL IMPROVEMENT	0	0.00	0	0.00	0	0.00	27,894	0.00
TOTAL - PS	0	0.00	0	0.00	0	0.00	385,928	0.00
<b>TOTAL</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>385,928</b>	<b>0.00</b>
<b>GRAND TOTAL</b>	<b>\$53,879,128</b>	<b>1,376.75</b>	<b>\$54,665,039</b>	<b>1,246.81</b>	<b>\$53,579,983</b>	<b>1,246.81</b>	<b>\$53,781,904</b>	<b>1,239.31</b>

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**CORE DECISION ITEM**

Department: Social Services  
 Division: Youth Services  
 Core: Youth Treatment Program

Budget Unit: 90438C

**1. CORE FINANCIAL SUMMARY**

	FY 2013 Budget Request			
	GR	Federal	Other	Total
PS	16,909,777	22,196,867	3,169,743	42,276,387
EE	907,057	6,456,060	4,937,898	12,301,015
PSD	5,196	66,440	16,001	87,637
TRF				
<b>Total</b>	<b>17,822,030</b>	<b>28,719,367</b>	<b>8,123,642</b>	<b>54,665,039</b>
<b>FTE</b>	<b>477.78</b>	<b>679.76</b>	<b>89.27</b>	<b>1,246.81</b>

<b>Est. Fringe</b>	9,433,965	12,383,632	1,768,400	23,585,996
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*Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.*

Other Funds: DOSS Educational Improvement Fund (0620)  
 Health Initiative Fund (0275)  
 Youth Services Product Fund (0764)

Note: An "E" is requested for \$1 Youth Services Products Fund

	FY 2013 Governor's Recommendation			
	GR	Fed	Other	Total
PS	16,817,510	22,113,721	3,169,743	42,100,974
EE	905,897	6,456,060	3,845,408	11,207,365
PSD	5,196	66,440	16,001	87,637
TRF				
<b>Total</b>	<b>17,728,603</b>	<b>28,636,221</b>	<b>7,031,152</b>	<b>53,395,976</b>
<b>FTE</b>	<b>474.29</b>	<b>675.76</b>	<b>89.26</b>	<b>1,239.31</b>

<b>Est. Fringe</b>	8,526,478	11,211,657	1,607,060	21,345,194
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*Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.*

Other Funds: DOSS Educational Improvement Fund (0620)  
 Health Initiative Fund (0275)  
 Youth Services Product Fund (0764)

**2. CORE DESCRIPTION**

The Division of Youth Services (DYS) has statutory responsibility under 219.016 RSMo. to provide education and rehabilitation services to youth committed to the division from the 45 circuit courts in Missouri.

This section provides funding for all treatment related services for the division. The personal services and expense and equipment for the day-to-day operation of all residential facilities and day treatment programs are included in Youth Treatment Programs. This appropriation also covers the cost of providing case management services to DYS's clients and training to divisional staff.

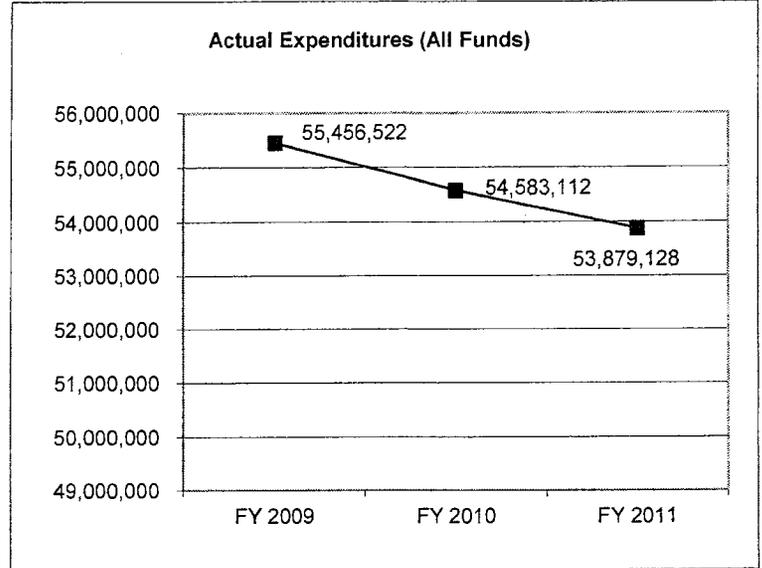
Service Coordinators for DYS are responsible for a caseload of around 20 cases. This is consistent with the caseload standard set for DYS.

**3. PROGRAM LISTING (list programs included in this core funding)**

Youth Treatment Programs

**4. FINANCIAL HISTORY**

	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Current Yr.
Appropriation (All Funds)	56,769,371	56,820,202	55,757,058	54,665,039
Less Reverted (All Funds)	(853,160)	(1,540,875)	(623,162)	N/A
Budget Authority (All Funds)	55,916,211	55,279,327	55,133,896	N/A
Actual Expenditures (All Funds)	55,456,522	54,583,112	53,879,128	N/A
Unexpended (All Funds)	459,689	696,215	1,254,768	N/A
Unexpended, by Fund:				
General Revenue	56,615	31,960	785,288	N/A
Federal	312,711	617,825	243,593	N/A
Other	90,363	46,430	225,887	N/A



Reverted includes Governor's standard 3 percent reserve (when applicable) and any extraordinary expenditure restrictions.

**NOTES:**

**CORE RECONCILIATION DETAIL**

**DEPARTMENT OF SOCIAL SERVICES  
YOUTH TREATMENT PROGRAMS**

**5. CORE RECONCILIATION DETAIL**

	<b>Budget Class</b>	<b>FTE</b>	<b>GR</b>	<b>Federal</b>	<b>Other</b>	<b>Total</b>	<b>Explanation</b>
<b>TAFP AFTER VETOES</b>							
	PS	1,246.81	16,909,777	22,196,867	3,169,743	42,276,387	
	EE	0.00	907,057	6,456,060	4,937,898	12,301,015	
	PD	0.00	5,196	66,440	16,001	87,637	
	<b>Total</b>	<b>1,246.81</b>	<b>17,822,030</b>	<b>28,719,367</b>	<b>8,123,642</b>	<b>54,665,039</b>	
<b>DEPARTMENT CORE ADJUSTMENTS</b>							
1x Expenditures	682 1749 EE	0.00	0	0	(1,085,056)	(1,085,056)	Core cut one-time funding for FY12 youth education program initiatives.
Core Reallocation	251 3608 PS	0.00	0	0	0	(0)	
Core Reallocation	251 2969 PS	(0.00)	0	0	0	0	
Core Reallocation	251 1748 PS	(0.00)	0	0	0	(0)	
	<b>NET DEPARTMENT CHANGES</b>	<b>(0.00)</b>	<b>0</b>	<b>0</b>	<b>(1,085,056)</b>	<b>(1,085,056)</b>	
<b>DEPARTMENT CORE REQUEST</b>							
	PS	1,246.81	16,909,777	22,196,867	3,169,743	42,276,387	
	EE	0.00	907,057	6,456,060	3,852,842	11,215,959	
	PD	0.00	5,196	66,440	16,001	87,637	
	<b>Total</b>	<b>1,246.81</b>	<b>17,822,030</b>	<b>28,719,367</b>	<b>7,038,586</b>	<b>53,579,983</b>	
<b>GOVERNOR'S ADDITIONAL CORE ADJUSTMENTS</b>							
Core Reduction	1226 1743 PS	(3.50)	(92,267)	0	0	(92,267)	
Core Reduction	1226 2969 PS	(4.00)	0	(83,146)	0	(83,146)	
Core Reduction	1273 1744 EE	0.00	(1,160)	0	0	(1,160)	
Core Reduction	1273 3609 EE	0.00	0	0	(21)	(21)	

**CORE RECONCILIATION DETAIL**

**DEPARTMENT OF SOCIAL SERVICES**  
**YOUTH TREATMENT PROGRAMS**

**5. CORE RECONCILIATION DETAIL**

	Budget Class	FTE	GR	Federal	Other	Total	Explanation
<b>GOVERNOR'S ADDITIONAL CORE ADJUSTMENTS</b>							
Core Reduction	1273 1749 EE	0.00	0	0	(7,413)	(7,413)	
<b>NET GOVERNOR CHANGES</b>		<b>(7.50)</b>	<b>(93,427)</b>	<b>(83,146)</b>	<b>(7,434)</b>	<b>(184,007)</b>	
<b>GOVERNOR'S RECOMMENDED CORE</b>							
	PS	1,239.31	16,817,510	22,113,721	3,169,743	42,100,974	
	EE	0.00	905,897	6,456,060	3,845,408	11,207,365	
	PD	0.00	5,196	66,440	16,001	87,637	
	<b>Total</b>	<b>1,239.31</b>	<b>17,728,603</b>	<b>28,636,221</b>	<b>7,031,152</b>	<b>53,395,976</b>	

**FLEXIBILITY REQUEST FORM**

<b>BUDGET UNIT NUMBER:</b>	<b>DEPARTMENT:</b> Social Services
<b>BUDGET UNIT NAME:</b> Youth Treatment Programs	<b>DIVISION:</b> Youth Services

1. Provide the amount by fund of personal service flexibility and the amount by fund of expense and equipment flexibility you are requesting in dollar and percentage terms and explain why the flexibility is needed. If flexibility is being requested among divisions, provide the amount by fund of flexibility you are requesting in dollar and percentage terms and explain why the flexibility is needed.

**DEPARTMENT REQUEST**

Section	PS or E&E	Core	% Flex Requested	Flex Requested Amount
	PS	42,100,974	25%	\$10,525,244
	E&E	11,207,365	25%	\$2,801,841
<i>Total Request</i>		<u>53,308,339</u>		<u>\$13,327,085</u>

2. Estimate how much flexibility will be used for the budget year. How much flexibility was used in the Prior Year Budget and the Current Year Budget? Please specify the amount.

PRIOR YEAR ACTUAL AMOUNT OF FLEXIBILITY USED	CURRENT YEAR ESTIMATED AMOUNT OF FLEXIBILITY THAT WILL BE USED	BUDGET REQUEST ESTIMATED AMOUNT OF FLEXIBILITY THAT WILL BE USED
\$0	H.B. 11 language allows for up to 25% flexibility between each appropriation.	25% flexibility is being requested in all funds.

3. Please explain how flexibility was used in the prior and/or current years.

**PRIOR YEAR  
EXPLAIN ACTUAL USE**

25% flexibility granted for all appropriations. Funds were not utilized.

**CURRENT YEAR  
EXPLAIN PLANNED USE**

Flexibility allows DSS to utilize and manage funds in the most efficient and effective manner. Uses will be determined on an "as needed" basis.

**FY13 Department of Social Services Report #10**

**DECISION ITEM DETAIL**

Budget Unit	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	FY 2013	FY 2013
Decision Item	ACTUAL	ACTUAL	BUDGET	BUDGET	DEPT REQ	DEPT REQ	GOV REC	GOV REC
Budget Object Class	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE
<b>YOUTH TREATMENT PROGRAMS</b>								
<b>CORE</b>								
OFFICE SUPPORT ASST (STENO)	196,651	8.10	169,847	7.01	169,847	7.01	169,847	7.01
SR OFC SUPPORT ASST (STENO)	244,987	9.04	290,863	9.00	290,863	9.00	290,863	9.00
OFFICE SUPPORT ASST (KEYBRD)	975,222	42.74	919,404	39.99	919,404	39.99	919,404	39.99
SR OFC SUPPORT ASST (KEYBRD)	384,800	15.24	420,561	17.00	420,561	17.00	420,561	17.00
ACCOUNT CLERK I	95,417	4.42	96,173	4.51	96,173	4.51	15,119	0.99
ACCOUNT CLERK II	126,066	5.01	125,868	5.00	125,868	5.00	31,509	1.02
AUDITOR II	0	0.00	40,967	1.01	0	0.00	0	0.00
ACCOUNTANT I	210,577	7.02	151,608	5.00	209,532	6.99	209,532	6.99
PERSONNEL ANAL II	45,680	1.17	40,968	0.99	40,968	0.99	40,968	0.99
STAFF TRAINING & DEV COOR	49,105	1.00	49,104	0.99	49,104	0.99	49,104	0.99
TRAINING TECH II	404,775	10.03	402,336	9.98	402,336	9.98	402,336	9.98
EXECUTIVE I	272,952	9.02	330,876	11.00	272,952	9.02	272,952	9.02
MANAGEMENT ANALYSIS SPEC I	24,937	0.66	0	0.00	40,967	1.00	40,967	1.00
PERSONNEL CLERK	28,139	1.00	27,204	0.99	27,204	0.99	27,204	0.99
COOK I	24,441	1.10	0	0.00	0	0.00	0	0.00
COOK II	950,052	41.45	687,961	29.50	687,961	29.50	687,961	29.50
COOK III	416,772	15.31	407,124	15.00	407,124	15.00	407,124	15.00
ACADEMIC TEACHER I	101,235	3.54	50,749	1.99	50,749	1.99	50,749	1.99
ACADEMIC TEACHER II	112,222	3.30	125,268	4.00	125,268	4.00	125,268	4.00
ACADEMIC TEACHER III	1,667,143	46.14	1,617,408	44.50	1,617,408	44.50	1,617,408	44.50
EDUCATION SUPERVISOR	336,819	7.53	315,733	6.99	315,733	6.99	315,733	6.99
LIBRARIAN I	28,596	0.99	27,660	0.99	27,660	0.99	27,660	0.99
EDUCATION ASST II	80,593	3.26	74,930	2.99	74,930	2.99	74,930	2.99
SPECIAL EDUC TEACHER I	31,704	1.03	0	0.00	0	0.00	0	0.00
SPECIAL EDUC TEACHER II	126,203	3.63	186,360	5.52	186,360	5.52	186,360	5.52
SPECIAL EDUC TEACHER III	2,412,814	61.12	2,543,021	65.50	2,543,021	65.50	2,543,021	65.50
GUIDANCE CNSLR II	77,293	2.02	76,923	2.00	76,923	2.00	76,923	2.00
VOCATIONAL TEACHER III	129,567	3.48	148,068	4.00	148,068	4.00	148,068	4.00
LPN II GEN	353,190	13.06	270,492	10.00	270,492	10.00	270,492	10.00
REGISTERED NURSE II	303,384	7.39	268,445	6.49	268,445	6.49	268,445	6.49
REGISTERED NURSE III	249,125	5.05	246,552	5.00	246,552	5.00	246,552	5.00
PSYCHOLOGIST I	64,272	0.99	64,273	1.00	64,273	1.00	64,273	1.00

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**DECISION ITEM DETAIL**

Budget Unit	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	FY 2013	FY 2013
Decision Item	ACTUAL	ACTUAL	BUDGET	BUDGET	DEPT REQ	DEPT REQ	GOV REC	GOV REC
Budget Object Class	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE
<b>YOUTH TREATMENT PROGRAMS</b>								
<b>CORE</b>								
RECREATION OFCR II	215,503	6.69	145,830	4.46	29,135	1.00	29,135	1.00
OUTDOOR REHAB CNSLR I	313,998	9.03	314,580	8.99	314,580	8.99	314,580	8.99
OUTDOOR REHAB CNSLR II	43,958	1.02	43,344	0.99	43,344	0.99	43,344	0.99
YOUTH FACILITY MGR I	558,180	14.15	551,327	14.00	551,327	14.00	551,327	14.00
YOUTH FACILITY MGR II	918,484	23.61	913,620	23.00	913,620	23.00	913,620	23.00
YOUTH SPECIALIST I	2,355,613	89.06	2,479,299	80.07	2,595,994	83.53	2,595,994	83.53
YOUTH SPECIALIST II	18,064,940	605.10	18,212,138	526.93	18,212,138	526.93	18,212,138	526.93
YOUTH GROUP LEADER	2,507,057	76.07	2,625,964	78.00	2,625,964	78.00	2,625,964	78.00
REG FAMILY SPEC	684,458	18.00	679,200	17.99	679,200	17.99	679,200	17.99
SERV COOR YTH SRVCS	2,691,123	80.04	2,604,876	76.99	2,604,876	76.99	2,604,876	76.99
SERV COOR II YTH SRVCS	369,891	9.14	571,596	14.00	571,596	14.00	571,596	14.00
SERV COOR SPV YTH SRVCS	441,428	10.51	466,248	11.00	466,248	11.00	466,248	11.00
COMMUNITY SVS COORD-YOUTH SRVS	346,805	8.74	213,623	4.99	213,623	4.99	213,623	4.99
LABORER I	20,143	1.00	0	0.00	0	0.00	0	0.00
MAINTENANCE WORKER II	993,922	35.23	0	0.00	0	0.00	0	0.00
MAINTENANCE SPV II	35,685	1.07	0	0.00	0	0.00	0	0.00
FISCAL & ADMINISTRATIVE MGR B1	230,390	5.00	230,208	5.00	230,208	5.00	230,208	5.00
SOCIAL SERVICES MGR, BAND 1	1,114,527	23.24	910,319	19.00	910,319	19.00	910,319	19.00
SOCIAL SERVICES MNGR, BAND 2	62,952	1.00	62,952	0.99	62,952	0.99	62,952	0.99
DESIGNATED PRINCIPAL ASST DIV	82,093	0.99	82,091	0.99	82,091	0.99	82,091	0.99
MISCELLANEOUS PROFESSIONAL	4,059	0.04	0	0.00	0	0.00	0	0.00
COOK	499	0.02	0	0.00	0	0.00	0	0.00
SPECIAL ASST PROFESSIONAL	94,877	2.05	156,120	2.99	156,120	2.99	156,120	2.99
SOCIAL SERVICES AIDE	457,879	20.82	836,306	38.49	836,306	38.49	836,306	38.49
SOCIAL SERVICES WORKER	8,975	0.29	0	0.00	0	0.00	0	0.00
<b>TOTAL - PS</b>	<b>43,142,172</b>	<b>1,376.75</b>	<b>42,276,387</b>	<b>1,246.81</b>	<b>42,276,387</b>	<b>1,246.81</b>	<b>42,100,974</b>	<b>1,239.31</b>
TRAVEL, IN-STATE	206,122	0.00	268,397	0.00	268,397	0.00	262,384	0.00
TRAVEL, OUT-OF-STATE	4,852	0.00	4	0.00	4	0.00	4	0.00
SUPPLIES	4,626,799	0.00	4,096,949	0.00	4,029,893	0.00	4,029,893	0.00
PROFESSIONAL DEVELOPMENT	112,914	0.00	137,065	0.00	137,065	0.00	134,484	0.00
COMMUNICATION SERV & SUPP	312,183	0.00	289,992	0.00	312,450	0.00	312,450	0.00
PROFESSIONAL SERVICES	627,835	0.00	4,486,957	0.00	4,574,996	0.00	4,574,996	0.00

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**DECISION ITEM DETAIL**

Budget Unit	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	FY 2013	FY 2013
Decision Item	ACTUAL	ACTUAL	BUDGET	BUDGET	DEPT REQ	DEPT REQ	GOV REC	GOV REC
Budget Object Class	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE
<b>YOUTH TREATMENT PROGRAMS</b>								
<b>CORE</b>								
HOUSEKEEPING & JANITORIAL SERV	128,604	0.00	134,276	0.00	125,073	0.00	125,073	0.00
M&R SERVICES	502,405	0.00	635,687	0.00	617,026	0.00	617,026	0.00
COMPUTER EQUIPMENT	0	0.00	751,080	0.00	8,080	0.00	8,080	0.00
MOTORIZED EQUIPMENT	216,961	0.00	43,769	0.00	43,769	0.00	43,769	0.00
OFFICE EQUIPMENT	158,783	0.00	128,522	0.00	128,522	0.00	128,522	0.00
OTHER EQUIPMENT	423,142	0.00	545,152	0.00	247,373	0.00	247,373	0.00
PROPERTY & IMPROVEMENTS	49,249	0.00	59,858	0.00	4	0.00	4	0.00
BUILDING LEASE PAYMENTS	8,964	0.00	21,806	0.00	21,806	0.00	21,806	0.00
EQUIPMENT RENTALS & LEASES	21,207	0.00	31,326	0.00	31,326	0.00	31,326	0.00
MISCELLANEOUS EXPENSES	609,687	0.00	670,175	0.00	670,175	0.00	670,175	0.00
<b>TOTAL - EE</b>	<b>8,009,707</b>	<b>0.00</b>	<b>12,301,015</b>	<b>0.00</b>	<b>11,215,959</b>	<b>0.00</b>	<b>11,207,365</b>	<b>0.00</b>
PROGRAM DISTRIBUTIONS	2,589,169	0.00	46,761	0.00	46,761	0.00	46,761	0.00
DEBT SERVICE	138,080	0.00	40,876	0.00	40,876	0.00	40,876	0.00
<b>TOTAL - PD</b>	<b>2,727,249</b>	<b>0.00</b>	<b>87,637</b>	<b>0.00</b>	<b>87,637</b>	<b>0.00</b>	<b>87,637</b>	<b>0.00</b>
<b>GRAND TOTAL</b>	<b>\$53,879,128</b>	<b>1,376.75</b>	<b>\$54,665,039</b>	<b>1,246.81</b>	<b>\$53,579,983</b>	<b>1,246.81</b>	<b>\$53,395,976</b>	<b>1,239.31</b>
GENERAL REVENUE	\$19,194,720	603.54	\$17,822,030	477.79	\$17,822,030	477.79	\$17,728,603	474.29
FEDERAL FUNDS	\$28,175,774	682.01	\$28,719,367	679.76	\$28,719,367	679.76	\$28,636,221	675.76
OTHER FUNDS	\$6,508,634	91.20	\$8,123,642	89.26	\$7,038,586	89.26	\$7,031,152	89.26

## PROGRAM DESCRIPTION

**Department: Social Services**

**Program Name: Youth Treatment Programs**

**Program is found in the following core budget(s): Youth Treatment Programs**

### 1. What does this program do?

*PROGRAM SYNOPSIS: This section provides funding for all treatment related services for the Division of Youth Services (DYS). The personal services and expense and equipment for the day-to-day operation of all residential facilities and day treatment programs are included in Youth Treatment Programs. This appropriation also covers the cost of providing case management services to DYS's youth and training to division staff.*

*Youth Treatment Program components include case management, non-residential care and residential care. These program areas are discussed in more detail below.*

#### Case Management

Case management is a planning and service delivery process administered by the Division's service coordinators to determine needs and risk of each youth committed to the Division; facilitate and lead discussions associated with treatment and community safety; plan and coordinate treatment; work with the family and community to develop resources and supports; monitor progress on goals and objectives; and coordinate the transition of youth back to the community and productive citizenship.

At the point of Juvenile and/or Family Court commitment to DYS, a service coordinator (case manager) is assigned to the youth and remains as primary worker with the youth and family through the individuals entire length of stay with the Division.

Service coordinators assess the youth's risk and service needs, develop the Individual Treatment Plan (ITP), and ensure the appropriate type and length of service is provided. Service coordinators also monitor and directly supervise each youth on their caseload. Case management helps ensure the Division's services and other available community services are provided based on a risk score and their individual needs.

The case plan developed by service coordinators is the focal point of the case management process. The plan clearly states the goals, intermediate steps towards these goals, the resources to be used, and the target dates for completion. Objectives and goals of a case plan are specific and stated in behavioral terms so it is clear whether or not they have been met. The stated objectives focus on what the youth will accomplish.

Service coordinators employed by the Division of Youth Services maintain a caseload of approximately 20 youth. The caseload contains a combination of youth in residential care, those placed at home or in an alternative living arrangement, and those who are in aftercare. Service coordinators maintain the personal and professional skills to work with youth at all levels of care in the Division's system. To ensure Service coordinators are available to the youth and communities, they are located near the geographic areas served. The close proximity to the communities they serve helps in resource development, family engagement, civic involvement, and community interaction which benefit the Division's youth in their area.

These employees are responsible for ensuring timely release planning occurs, sufficient supervision is provided while a youth is in aftercare, and youth are participating productively in school, work, or both. Service coordinators are the primary link between DYS, the juvenile, family, and family courts, and are responsible for ensuring the provisions of the court orders are met.

## Non-Residential Care

### *Day Treatment*

Day treatment programs provide an alternative for low-risk youth so they may remain in the community and avoid placement in residential programs. Day treatment provides structured alternative educational programming, and treatment interventions which include social and emotional competence, traditional academic courses, career planning, and job seeking skills. Training toward the General Educational Development (GED) or high school diploma are also offered for some students. Day treatment programs operate year round.

Day treatment programming increases the Division's ability to provide "eyes-on" supervision to youth living in the community and provide structured learning activities. These services ensure the proper level of supervision and intervention for some youth while maintaining public safety.

Individual, group, and family therapy services also provide a stable, structured learning environment in which individual attention is provided to each youth. The target groups for these programs include both youth committed to DYS and those who have not been committed, but are beginning to get into trouble. Non-DYS custody youth must be referred by local juvenile courts or other youth-serving agencies in the community. Day treatment programming helps to divert non-DYS custody youth from commitment to the Division.

Young persons who are first placed in day treatment programs can function in the community environment with the strong level of structure and support provided. Typically the youth are status offenders or have committed misdemeanor offenses. They are not considered to be dangerous offenders, but are immature and require continuous structure.

Sometimes youth who have successfully completed residential treatment programs and are being reintegrated into their family and community, participate in day treatment programs. These youth may be unable to attend their public school and require alternative education. They may have committed more serious offenses and require increased structure and supervision while in aftercare.

Youth attend a combination of academic and career education classes six hours each weekday. After school, many of the youth may be assigned to a community service project, housekeeping duties within the center, attend family counseling, receive extra tutoring, or participate in individual or group counseling activities. Youth also attend one of several "workshops" designed to teach skills in conflict resolution, decision making, job seeking skills, etc. In the evening, day treatment youth return home or to an alternative living situation after spending 8-12 hours in education and treatment activities. Weekend programming is occasionally offered and resembles the after-school activities.

Service coordinators, day treatment teachers, and staff work with each student and their family to develop an individual education and treatment plan outlining the goals and expectations of both staff members and the youth. Youth work toward those goals at their own pace.

### *Intensive Case Supervision*

Intensive Case Supervision provides "community mentors" to keep in close contact with juvenile offenders. Community mentors are commonly college students who are studying in the area of social work or related fields. In recent years individuals who have retired from the juvenile justice professions, such as juvenile court officers, have become community mentors. The community mentors call or visit throughout the day and evening to monitor the youth's behavior and activities and to provide support and counseling if needed. Background checks are completed on all applicants, and training is mandatory prior to assignment to youth. Efforts are made to compliment personalities and interests of the youth with those of the community mentor.

Community mentors serve as role models and ensure youth are abiding by the program conditions, such as attending school and being home by curfew. In addition, community mentors may provide tutoring and help in job searches.

Participating in Intensive Supervision often prevents youth from having problems at school or home. Intensive Supervision provides a diversionary service to keep the youth in the community rather than placing them in residential care. Community mentors are also assigned to youth who are returning to the community following a residential stay. These youth receive the intensive supervision and multiple contacts needed to transition successfully into the community.

#### *Alternative Living*

Foster Care is provided for younger youth who are under 16 and need a family living experience. The Division evaluates each foster parent to ensure the foster home will meet the needs of the youth. The foster parent assumes responsibility for the youth's physical care and well being and agrees to make every effort to create a family living setting and provide parenting to the youth.

Alternative living arrangements are made for youth 16 or older, in which a youth resides with a responsible adult who serves as a consistent positive role model and provides the youth with room, board, tutoring, and social skills development. A primary goal of this care is to provide youth with the skills necessary to live independently. These people are trained in basic communication and familiarized with the juvenile justice system. They also provide the youth with educational and/or vocational assistance and community reintegration support. Often a youth placed in this living arrangement is moving toward an independent living situation.

Alternative living arrangements are made for youth 16 or older, who do not have a family to live with, and for whom independent living is appropriate. The Division provides a short-term subsidy to youth who are living on their own to get them started in an independent living situation. This allows the youth to get established in their jobs before they are on their own.

#### *Family Therapy*

Family specialists are employed to provide therapy to the families of the youth served. DYS uses a systems approach to family therapy. The counselor works with the family as a system, rather than with individual members of the family. Family therapy services within the Division have been implemented as an adjunct treatment component to serve youth committed to the Division.

The family specialist assess family organization in terms of structural components of hierarchy, boundaries and roles. The goal is to enhance the level of functioning through restructuring. Often the family interactions are either too loose/chaotic (neglectful) or too tight/rigid (abusive). Family therapy efforts focus on shifting these interactions to a more balance position.

In addition to working with the Division's youth and their families, the family therapy unit accepts, on a limited basis, referrals from juvenile courts, child welfare agencies, mental health agencies, schools, and other sources.

Family specialist also provide training, consultation, and assistance to other DYS and community programs regarding family involvement, family strengthening interventions, and re-integration of the youth into their family.

Most of the young people participating in the family therapy program have been committed to the agency and are involved in other Division programs, either residential or community based.

#### *Junior Staff/Work Experience Program*

The Junior Staff/Work Experience Program began in the mid-1990s as a core DYS service. DYS youth need to develop a good employment record which will benefit them in the job market as they enter adulthood. The goal of this program is to provide DYS students opportunities to develop job readiness skills, gain actual work experience, and/or prepare to successfully pass the GED examination.

This program serves a minimum of 300 youth with an average length of time in the programs of six months. Additional youth can be served if one work slot totaling 20 hours a week is shared by several clients.

Division of Youth Services' staff are responsible for selecting youth to participate in the Junior Staff/Work Experience Program in a DYS facility, as a junior staff, or work in a community not-for-profit organization. Such organizations have included senior citizen centers, museums, libraries, parks, schools, sewer departments, humane societies, Salvation Army thrift stores, Head Start, and police departments. This program also develops private sector job opportunities which may provide a career opportunity for DYS youth. The funds are used to pay the salaries of DYS youth placed in a work slot. Youth earn minimum wage and work a maximum of 20 hours per week for a four-month period (16 weeks). Both the number of hours and time in the program may be increased for an individual youth dependent upon his/her age (over 17 years) and whether he/she has earned a high school diploma or passed the GED exam.

### *Aftercare*

Almost all residential and community based youth are placed on aftercare status when they leave an intensive treatment program. Release to aftercare is made when a youth has successfully completed the treatment plan goals, or received maximum benefit from the program placement, and would benefit from, or require, continued services from the Division. This occurs only when the youth has been deemed appropriate for community placement and has the stability and supportiveness of their family or suitable alternative placement.

In aftercare, service coordinators provide supervision and ensure services are provided to help the youth successfully return to life in the community. The primary goal of the service coordinator is to provide support which aids the youth in functioning in the community. This support may be of referral, supervisory, or counseling nature. Services to youth may include: community service and restorative justice, counseling for both the student and their parents/guardian, intensive case supervision, job placement assistance, assistance in educational enrollment, mentoring services, alternative living arrangements, etc.

Youth are expected to be productively engaged in a program of continuing education, work or combination of the two. They are encouraged to become involved in the community. It is the goal of aftercare to provide supervision resources to youth in a community setting to assist them in being able to function in a community without becoming involved in volunteer or recreational activities causing him or her to be referred to a court for delinquent behavior.

Youth who successfully complete an aftercare program are discharged from the legal custody of the Division of Youth Services. Youth who do not meet the terms and conditions of the aftercare placement may be taken immediately into custody and placed in an appropriate residential or detention facility until a determination of future care and treatment is made by the Division of Youth Services.

### *On-Line Learning Academy*

DYS youth are required to participate in education or career preparation activities as a condition of release and community placement. Public school is not always a viable option. Approximately half of the youth committed to DYS are from communities where non-residential day treatment and educational services are not available. DYS meets the educational needs of such youth through an On-Line Learning Academy.

The DYS virtual school program allows students to participate in competency based coursework to receive high school credits. GED preparation and WorkKeys Career Readiness certification coursework is also available. WorkKeys is a job skill assessment system that helps employers select, hire, train, develop and retain an effective workforce.

### Residential Care

In order to provide safety and security to the community while meeting individual treatment needs of committed youth, residential care is provided for youth who by past behavior or offense have demonstrated an inability to function satisfactorily in a community setting. The Division operates three levels of residential programs: Secure Care, Moderate Care, and Community Based.

Regionally based residential centers serve youth and their families as close to their home communities as possible and enhance the Division's ability to encourage parental participation in the treatment process. The Division is able to provide support and guidance to the youth's family to enhance the relationship between the parent and youth. Residential centers are staffed to provide 24-hour security, treatment and care to youth 365 days per year.

Each residential program includes extensive counseling, life-skills training, and an in-house education program approved and accredited by the Missouri Department of Elementary and Secondary Education.

The Division assures the special education needs of disabled youth are met through the provisions of the Division's Compliance Plan for Special Education as required by Individuals with Disabilities Education Act, Part B. An Individual Education Plan including both youth goals and staff strategies is developed for each special needs youth. Parents are encouraged to participate in the development of these plans.

Following is a description off the various types and levels of residential care.

#### *Reception, Detention and Diagnostics*

DYS contracts with juvenile courts who operate county government funded secure detention centers, to provide reception and detention services. These services are necessary while DYS staff obtain diagnostic information for youth considered to be high risk to the community or themselves. Through this service, youth remain in secure detention until placement occurs in a DYS program.

An individual youth in the Division of Youth Services can receive reception and diagnostic services for up to 20 days. DYS strives to complete diagnostic and placement activities within 10 or fewer days in an effort to promptly begin meeting the treatment needs of the youth. Reception and detention services provide a secure placement for the serious, chronic, and sometimes violent offender committed to DYS during diagnostic activities, protecting the community from further harm.

#### *Secure Care*

The Division operates six highly structured secure programs in fenced facilities. They are Northwest Regional Youth Center, Riverbend Treatment Center, Hillsboro Treatment Center, Hogan Street Regional Youth Center, Fulton Treatment Center, and Montgomery City Youth Center. The Montgomery City Youth Center also serves dual jurisdiction clients.

Secure care residents tend to be more serious and sophisticated offenders with longer offense histories, which may include crimes against people. As a group, these offenders tend to be older and may include those who have been unsuccessful in moderate care programs. These youth require a higher degree of structure and supervision.

All the secure programs use a group treatment modality, with individual and family work to supplement the group process. Each young person works within their own Individual Treatment Plan to gain basic, practical knowledge and skills which will help them cope effectively after release from the program. The content of the educational program is broadly classified as remedial, special and career education. Emphasis is placed on the acquisition of information (knowledge) and skills to meet basic and practical needs of the student. As with all residential programs, the secure care programs are included in the Division's Special Education Compliance Plan.

### *Moderate Care Facilities*

The Division operates nineteen programs which provide a moderate care environment. The programs include three park camps located within state parks and operated in conjunction with the Department of Natural Resources. They are Watkins Mill, Camp Avery, and Babler Lodge. The youth in these programs spend a portion of their time working on projects to improve and maintain the parks. The remaining programs are Delmina Woods, Community Learning Center, Bissell Hall, Fort Bellefontaine, Spanish Lake, Twin Rivers, Lewis and Clark, Discovery Hall, W.E. Sears Youth Center, Sierra-Osage Treatment Center, Waverly Regional Youth Center, Green Gables, Rich Hill Youth Development Center, Gentry Residential Treatment Center, Mt. Vernon Treatment Center, and New Madrid Bend Youth Treatment Center.

The target group for these programs is youth who cannot function as well in community environments and, therefore, require a more structured setting. Typically these youth have participated repeatedly in property offenses. They are not considered to be dangerous offenders, but instead are immature and require continuous structure. In some cases these youth have not succeeded in community based programs.

Youth are divided into treatment groups of ten to twelve with staffing patterns to provide 24-hour supervision. An accredited on-site school program is staffed by full-time Division teachers providing basic education, GED programming, and various remedial/special education activities. Several programs utilize outdoor education as a component of other treatment services.

Some juvenile offenders are placed in a short-term treatment program which combines traditional residential services with life skills. Some time-specific residential-based programs have been implemented within the moderately structured residential facilities. These programs are curriculum based and have a structured aftercare program including intensive family therapy. Weekly curriculum modules include a variety of subject matter and seek to enhance the youth's self-esteem, maturity, knowledge, and coping strategies.

### *Community Based Facilities*

Group homes are the least restrictive of the residential programs operated by the Division. The group home setting is typically in a residential setting with a capacity for ten to twelve youth. The programs included in this classification are: Cornerstone, Rose Parks, Langsford House, Datema House, Wilson Creek, Northeast Community Treatment Center and Girardot Center. Staff provide 24-hour supervision in a homelike setting.

The target group for these programs is youth who are able to function in a community setting but require a more structured "home" environment. Typically, the youth are status offenders or have committed misdemeanor offenses. They are not considered to be dangerous offenders, but instead are in need of continuous structure and supervision. The youth receive alternative education services as well as residential services. In some cases, these are youth who have successfully completed a moderate or secure care residential program and are being reintegrated into their home community.

Youth are on a daily schedule with time allowed for both interaction in the community, jobs and community projects, and treatment services within the facility. While in the group homes, the youth are responsible for general housekeeping, serving meals, and laundry. Youth are expected to participate in group, individual, and family therapy sessions. Group homes also provide an on-site accredited school program staffed by full-time Division teachers.

### *Contractual Residential Services*

The Division utilizes contracts with private residential care providers within the state to provide residential care to DYS youth. Youth served through contractual care are those youth who require specialized services (e.g., mental health services), youth who could benefit from a specialized contractual care setting, or when a DYS bed space may not be available. DYS accesses residential services through existing Children's Division contracts.

The Juvenile Crime Bill passed in 1995 removed the minimum age of commitment to the Division. In order to best serve these younger youth, the Division contracts for residential services whenever possible. Using private residential care allows younger youth to remain as close to their homes as possible, thereby allowing families to actively participate in the treatment process.

**2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)**

State Statute: RSMo. 219.001-219.096

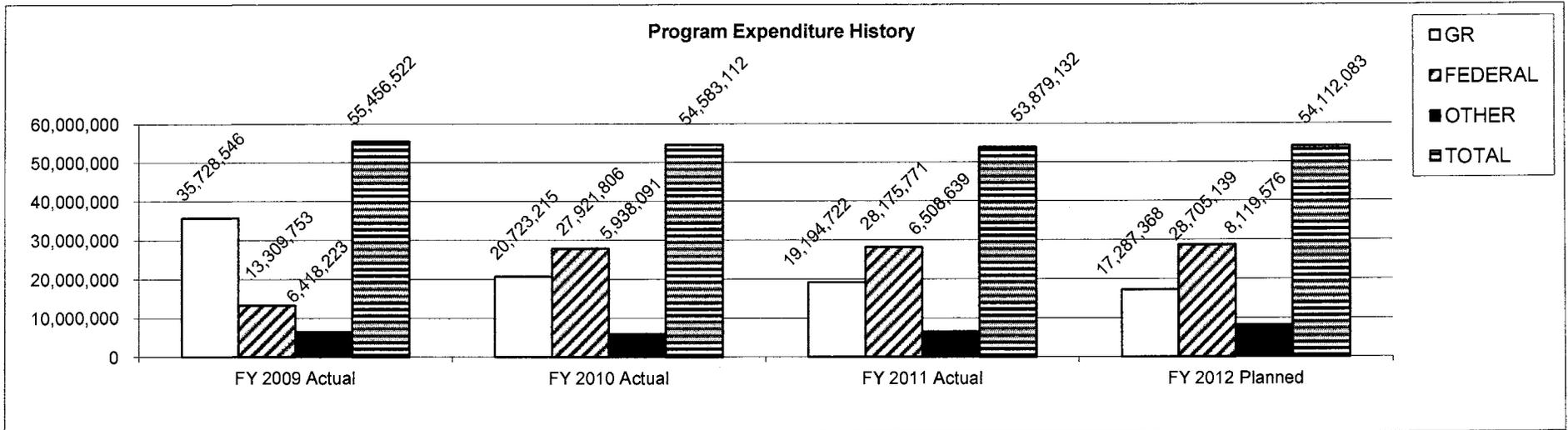
**3. Are there federal matching requirements? If yes, please explain.**

Certain program components in non-secure care facilities earn Title XIX (Medicaid) match. Other program expenditures are used as state Maintenance of Effort (MOE) to earn the Social Services Block Grant (SSBG) and Temporary Assistance for Needy Families block grant (TANF). State must maintain a certain level of state funding participation in allowable block grant spending categories to earn the entire SSBG and TANF allocations. In addition, salaries are pooled with other department administrative salaries to earn a federal indirect rate.

**4. Is this a federally mandated program? If yes, please explain.**

No.

**5. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year.**

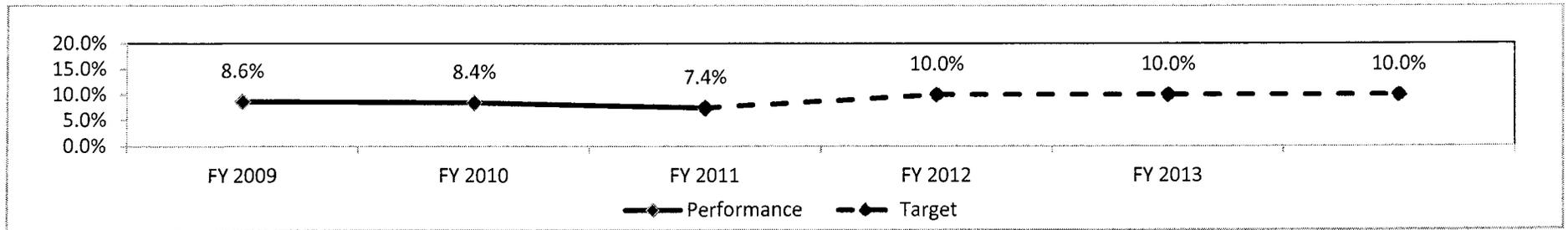


**6. What are the sources of the "Other " funds?**

Health Initiative Fund 0275  
 DOSS Educational Improvement Fund 0620  
 Youth Services Product Fund 0764

**7b. Provide an efficiency measure.**

Maintain Recommitments for Youth in Division of Youth Services Custody  
(The target is to keep recommitments below 10%)



**7c. Provide the number of clients/individuals served, if applicable.**

Total Commitments (including recommitments)		
	Actual	Projected
2009	1,099	1,179
2010	1,103	1,020
2011	960	1,103
2012		960
2013		960
2014		960

Youth Receiving Case Management		
	Actual	Projected
2009	2,620	2,791
2010	2,547	2,620
2011	2,444	2,547
2012		2,444
2013		2,444
2014		2,444

Youth Served in Residential Programs		
	Actual	Projected
2009	2,111	2,205
2010	2,063	2,111
2011	1,987	2,063
2012		1,987
2013		1,987
2014		1,987

Youth Served in Day Treatment Programs		
	Actual	Projected
2009	623	645
2010	612	619
2011	635	612
2012		635
2013		635
2014		635

**7d. Provide a customer satisfaction measure, if available.**

N/A



**FY13 Department of Social Services Report #9**

**DECISION ITEM SUMMARY**

Budget Unit								
Decision Item	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	FY 2013	FY 2013
Budget Object Summary	ACTUAL	ACTUAL	BUDGET	BUDGET	DEPT REQ	DEPT REQ	GOV REC	GOV REC
Fund	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE
<b>JUVENILE COURT DIVERSION</b>								
<b>CORE</b>								
<b>PROGRAM-SPECIFIC</b>								
GENERAL REVENUE	3,342,583	0.00	3,579,486	0.00	3,579,486	0.00	3,579,486	0.00
GAMING COMMISSION FUND	498,625	0.00	500,000	0.00	500,000	0.00	500,000	0.00
TOTAL - PD	3,841,208	0.00	4,079,486	0.00	4,079,486	0.00	4,079,486	0.00
<b>TOTAL</b>	<b>3,841,208</b>	<b>0.00</b>	<b>4,079,486</b>	<b>0.00</b>	<b>4,079,486</b>	<b>0.00</b>	<b>4,079,486</b>	<b>0.00</b>
<b>GRAND TOTAL</b>	<b>\$3,841,208</b>	<b>0.00</b>	<b>\$4,079,486</b>	<b>0.00</b>	<b>\$4,079,486</b>	<b>0.00</b>	<b>\$4,079,486</b>	<b>0.00</b>

**CORE DECISION ITEM**

Department: Social Services  
 Division: Youth Services  
 Core: Juvenile Court Diversion

Budget Unit: 90443C

**1. CORE FINANCIAL SUMMARY**

	FY 2013 Budget Request			
	GR	Federal	Other	Total
PS				
EE				
PSD	3,579,486		500,000	4,079,486
TRF				
<b>Total</b>	<b>3,579,486</b>		<b>500,000</b>	<b>4,079,486</b>

FTE 0.00

<b>Est. Fringe</b>	0	0	0	0
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*Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.*

Other Funds: Gaming Commission Funds

	FY 2013 Governor's Recommendation			
	GR	Fed	Other	Total
PS				
EE				
PSD	3,579,486		500,000	4,079,486
TRF				
<b>Total</b>	<b>3,579,486</b>	<b>0</b>	<b>500,000</b>	<b>4,079,486</b>

FTE 0.00

<b>Est. Fringe</b>	0	0	0	0
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*Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.*

Other Funds: Gaming Commission Funds

**2. CORE DESCRIPTION**

This appropriation funds contracts with juvenile courts for local programs which divert juveniles from commitment to the Division of Youth Services (DYS).

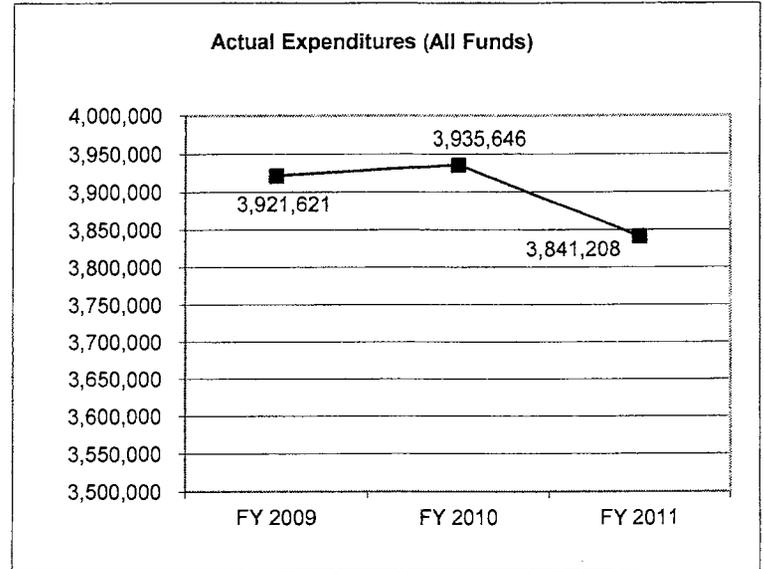
The Juvenile Court Diversion (JCD) program improves the ability of local courts to provide early intervention services to first time offenders to stop their delinquent behaviors and diverts at-risk youth from commitment to DHS. JCD is an investment by state government in local juvenile court officials to improve local programming for juvenile offenders and keep communities safe.

**3. PROGRAM LISTING (list programs included in this core funding)**

Juvenile Court Diversion

#### 4. FINANCIAL HISTORY

	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Current Yr.
Appropriation (All Funds)	4,267,880	4,267,880	4,079,486	4,079,486
Less Reverted (All Funds)	(299,356)	(243,536)	(107,385)	N/A
Budget Authority (All Funds)	3,968,524	4,024,344	3,972,101	N/A
Actual Expenditures (All Funds)	3,921,621	3,935,646	3,841,208	N/A
Unexpended (All Funds)	46,903	88,698	130,893	N/A
Unexpended, by Fund:				
General Revenue	218	50,872	129,518	N/A
Federal	0	0	0	N/A
Other	46,685	37,826	1,375	N/A



Reverted includes Governor's standard 3 percent reserve (when applicable) and any extraordinary expenditure restrictions.

**NOTES:**

**CORE RECONCILIATION DETAIL**

**DEPARTMENT OF SOCIAL SERVICES**  
**JUVENILE COURT DIVERSION**

**5. CORE RECONCILIATION DETAIL**

	<b>Budget Class</b>	<b>FTE</b>	<b>GR</b>	<b>Federal</b>	<b>Other</b>	<b>Total</b>	<b>Explanation</b>
<b>TAFP AFTER VETOES</b>							
	PD	0.00	3,579,486	0	500,000	4,079,486	
	<b>Total</b>	<b>0.00</b>	<b>3,579,486</b>	<b>0</b>	<b>500,000</b>	<b>4,079,486</b>	
<b>DEPARTMENT CORE REQUEST</b>							
	PD	0.00	3,579,486	0	500,000	4,079,486	
	<b>Total</b>	<b>0.00</b>	<b>3,579,486</b>	<b>0</b>	<b>500,000</b>	<b>4,079,486</b>	
<b>GOVERNOR'S RECOMMENDED CORE</b>							
	PD	0.00	3,579,486	0	500,000	4,079,486	
	<b>Total</b>	<b>0.00</b>	<b>3,579,486</b>	<b>0</b>	<b>500,000</b>	<b>4,079,486</b>	

**FY13 Department of Social Services Report #10**

**DECISION ITEM DETAIL**

Budget Unit	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	FY 2013	FY 2013
Decision Item	ACTUAL	ACTUAL	BUDGET	BUDGET	DEPT REQ	DEPT REQ	GOV REC	GOV REC
Budget Object Class	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE	DOLLAR	FTE
<b>JUVENILE COURT DIVERSION</b>								
<b>CORE</b>								
PROGRAM DISTRIBUTIONS	3,841,208	0.00	4,079,486	0.00	4,079,486	0.00	4,079,486	0.00
TOTAL - PD	3,841,208	0.00	4,079,486	0.00	4,079,486	0.00	4,079,486	0.00
<b>GRAND TOTAL</b>	<b>\$3,841,208</b>	<b>0.00</b>	<b>\$4,079,486</b>	<b>0.00</b>	<b>\$4,079,486</b>	<b>0.00</b>	<b>\$4,079,486</b>	<b>0.00</b>
GENERAL REVENUE	\$3,342,583	0.00	\$3,579,486	0.00	\$3,579,486	0.00	\$3,579,486	0.00
FEDERAL FUNDS	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
OTHER FUNDS	\$498,625	0.00	\$500,000	0.00	\$500,000	0.00	\$500,000	0.00

## PROGRAM DESCRIPTION

**Department: Social Services**

**Program Name: Juvenile Court Diversion**

**Program is found in the following core budget(s): Juvenile Court Diversion**

### 1. What does this program do?

*PROGRAM SYNOPSIS: This section provides funding to juvenile courts to be used for local juvenile programs which divert youth from commitment to the Division of Youth Services (DYS).*

The Juvenile Court Diversion Program (JCD) is designed to encourage development of services to youth and families at the local level while diverting youth from commitment to the Division of Youth Services (DYS). The initial thrust in the early 1980's was directed at the rural areas of the state where limited resources impede the development of programs for youth. In recent years, urban circuits have been involved in the program in order to maintain commitments to DHS at a manageable level.

JCD operates as a grant-in-aid program with an annual announcement sent to Juvenile Courts, encouraging them to submit a project proposal. The Division's administrative staff rank project requests based on guideline compliance, need feasibility, previous experience of the project, and other factors known to the Division. Typical projects developed by the courts include: intensive probation, community restitution, community group counseling, individual and family counseling, purchase of group and foster care, alternative educational services, family preservation services, and day treatment programming. JCD provides local juvenile courts with the resources to work with their communities to create specific services or solutions for problems unique to their communities. Funded JCD projects may include the hiring of additional court staff or contracting with a local provider for defined services.

DYS staff monitor the overall operation of each diversion project through annual visits by DHS regional administration to the participating courts. Discussions are held with the Chief Juvenile Officer or staff member hired through the JCD grant to ensure the project is operational. The spending level of the grant funds and the number of youth served are reviewed. This annual meeting allows for open discussion to resolve any programming issues and to address strengths and weaknesses of the project.

Since 1980 JCD funds have been a solid resource for Juvenile Courts seeking local solutions for local juvenile crime problems. JCD projects are intended to divert less serious offenders from DHS and allow courts to work with youth and families at a decreased cost to the taxpayer. JCD makes sense as it promotes the development of local solutions for local problems, permits a great deal of local authority and control, and is cost effective in diverting at-risk youth from a more expensive commitment to DHS custody.

### 2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

State Statute: RSMo. 219.041

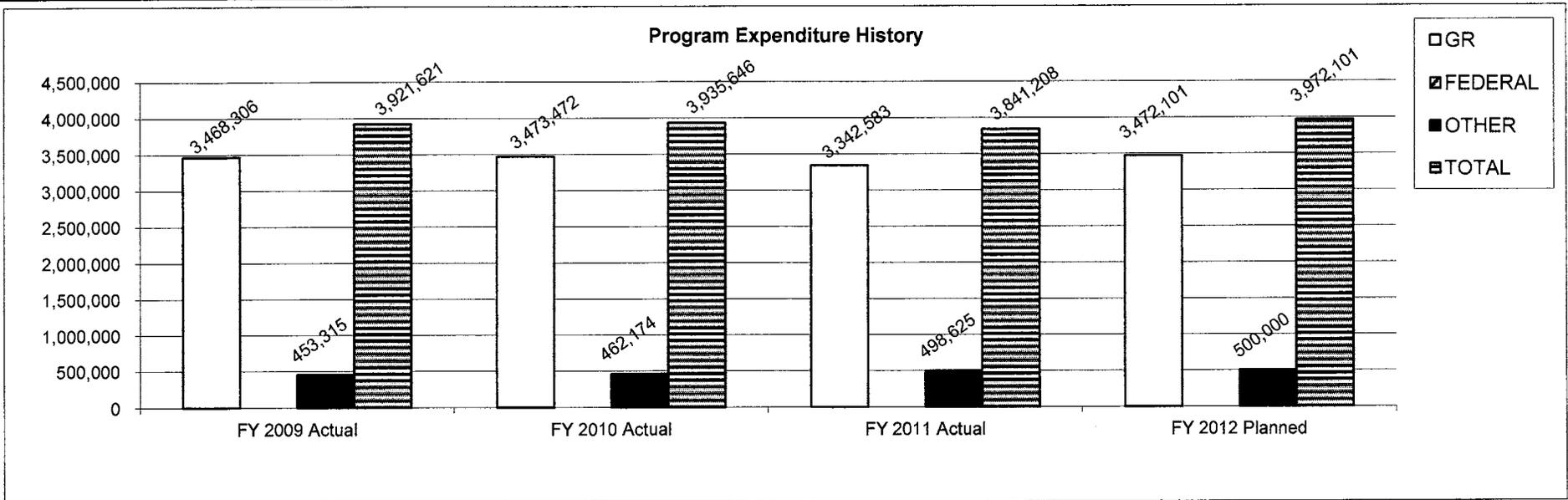
**3. Are there federal matching requirements? If yes, please explain.**

This program does not have a federal matching requirement; however, program expenditures are used as state Maintenance of Effort (MOE) to earn the Temporary Assistance for Needy Families block grant (TANF). States must maintain a certain level of state funding participation in allowable block grant spending categories to earn the entire TANF block grant allocation.

**4. Is this a federally mandated program? If yes, please explain.**

No.

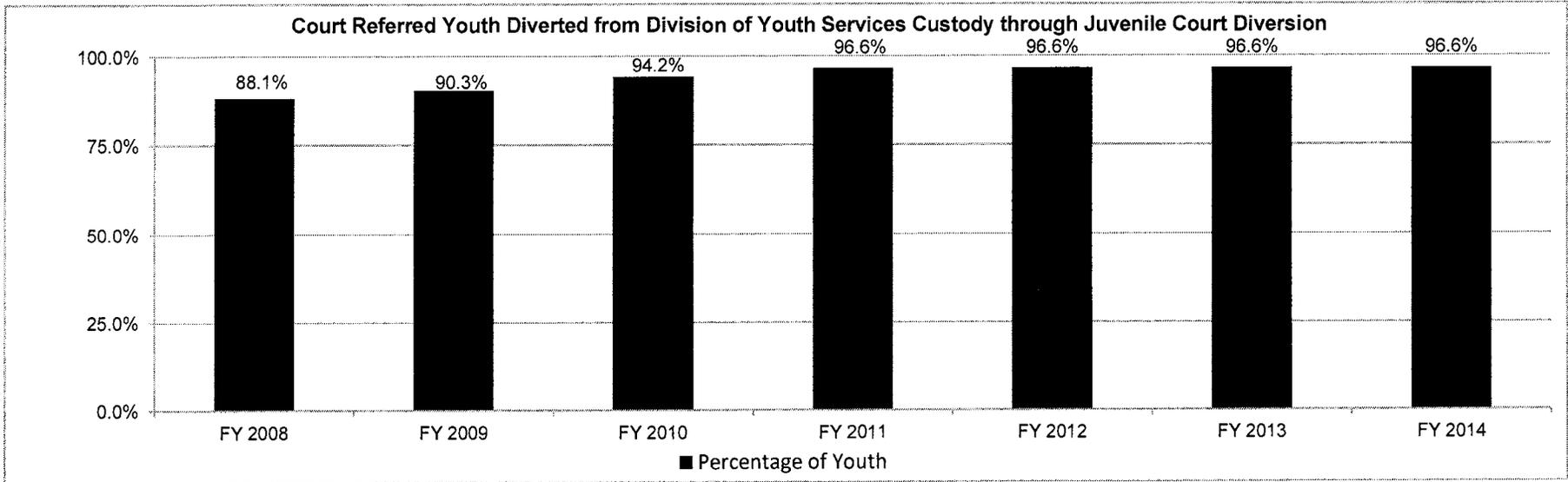
**5. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year.**



**6. What are the sources of the "Other" funds?**

Gaming Commission Fund

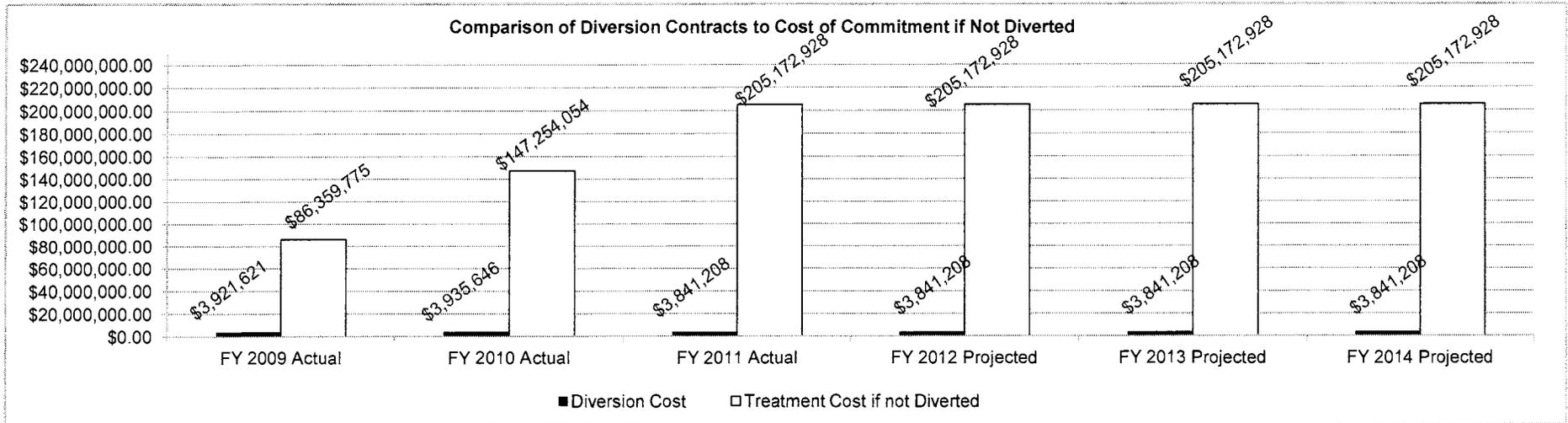
**7a. Provide an effectiveness measure.**



Circuits Participating in JCD		
	Actual	Projected
2009	38	
2010	38	
2011	39	
2012	38	
2013		38
2014		38

**7b. Provide an efficiency measure.**

JCD participants reported by the Juvenile Court as "diverted" includes law violators assigned informal supervision, formal supervision, or out-of-home placement. (Note: This is based on the cost of local diversion activities in FY 2011 divided by the number of youth served.) It is challenging to project the exact number of commitments because the court would be responsible for making that determination.



**7c. Provide the number of clients/individuals served, if applicable.**

Court Referred Youth Diverted		
	Actual	Projected
2009	4,080	
2010	6,869	
2011	7,704	
2012		7,704
2013		7,704
2014		7,704

**7d. Provide a customer satisfaction measure, if available.**

N/A